

State Budget 2013-14

Service Delivery Statements

Department of State Development, Infrastructure and Planning



2013–14 State Budget Papers

- 1. Budget Speech**
 - 2. Budget Strategy and Outlook**
 - 3. Capital Statement**
 - 4. Budget Measures**
 - 5. Service Delivery Statements**
- Appropriation Bills**
- Concessions Statement**

The suite of Budget Papers is similar to that published in 2012-13.

The Budget Papers are available online at www.budget.qld.gov.au

© Crown copyright
All rights reserved
Queensland Government 2013

Excerpts from this publication may be reproduced, with appropriate acknowledgement, as permitted under the Copyright Act.

Service Delivery Statements

ISSN 1445-4890 (Print)
ISSN 1445-4904 (Online)



Queensland
Government

Department of State Development, Infrastructure and Planning

Summary of portfolio budgets

Page	Agency	2012-13 Budget \$'000	2012-13 Est. Actual \$'000	2013-14 Estimate \$'000
2	Department of State Development, Infrastructure and Planning – controlled	375,111	240,068	324,527
	Department of State Development, Infrastructure and Planning – administered	2,375,544	599,339	10,025
30	Economic Development Queensland	..	85,062	147,634
	Property Services Group	58,235	34,778	..
	Urban Land Development Authority	127,963	44,011	..
44	South Bank Corporation	88,970	100,699	93,416

Notes:

1. Explanations of variances are provided in the financial statements.

PORTFOLIO OVERVIEW

Ministerial and portfolio responsibilities

The table below represents the agencies and services which are the responsibility of the Deputy Premier and Minister for State Development, Infrastructure and Planning:

Deputy Premier and Minister for State Development, Infrastructure and Planning
The Honourable Jeff Seeney MP

Assistant Minister for Planning Reform
Rob Molhoek MP

Department for State Development, Infrastructure and Planning
Director General: David Edwards

Service Area 1: Coordinator-General

Service Area 2: State Development

Service Area 3: Major Projects

Service Area 4: Planning

South Bank Corporation
Chief Executive Officer: Jeffrey Weigh

Objective: To create and manage the best new urban precinct in the world

Economic Development Queensland
General Manager: Chris Mills

Objective: To facilitate economic development and development for community purposes

Additional information about these agencies can be sourced from www.dsdip.qld.gov.au, www.southbankcorporation.com.au and www.edq.qld.gov.au.

RESOURCES AND PERFORMANCE

DEPARTMENTAL OVERVIEW

Strategic direction

The Department of State Development, Infrastructure and Planning exists to drive the economic development of Queensland. The department brings together the functions of the Coordinator-General, economic and regional development, major project delivery, government land management and infrastructure and planning into a strong central agency to grow the economy and champion the interests of business and industry for communities across Queensland. Getting the balance right between economic opportunities, environmental impacts of development and improving the Queensland way of life is key.

The following departmental objectives are contributing to the Government's objectives for the community to grow a four pillar economy; deliver better infrastructure and better planning; and restore accountability in Government:

- champion the interests of business and industry
- fast track delivery of major resource, land and economic development projects
- diversify and strengthen regional and State economies
- assist property and construction industries to grow and flourish through streamlined planning processes
- re-empower local governments and their communities to plan for their futures
- improve service delivery.

The achievement of the department's objectives is actively supported by strategies including:

- a focus on stimulating economic activity by delivering land and economic development solutions
- facilitating and delivering coordinated and complex projects
- facilitating business and industry locating and growing in Queensland
- reducing costs to business
- building stronger regions based on competitive advantages
- working with local governments to declare new priority development areas (PDAs) and establish appropriate Local Representative Committees
- working to remove regulatory and other impediments
- continuously reviewing and focusing departmental activities on Government priorities.

Following recent difficult global economic conditions, signs of recovery are emerging and critical to building momentum is attracting and securing opportunities for growth. Queensland is well-placed with policies and programs underway to stimulate and fast track projects that support economic development. In particular, the department is fast tracking delivery of major infrastructure and planning projects through the functions of the Coordinator-General, Major Projects Office, Planning group and Economic Development Queensland. Streamlined delivery of private and government funded infrastructure projects is being assisted through departmental support for local suppliers, small businesses and industry. In the year ahead the department will encourage investment and development to enable business and industry to flourish, and the property and construction sector to deliver its projects.

Diversifying the economic prosperity of the resources sector - a key pillar of Queensland's economy - is a major focus. In conjunction with stakeholders, the department will build quality planning solutions to issues of balanced land use, environmental resilience, population growth and diverse community and international expectations. The demand for infrastructure, competition for land, the need for housing affordability measures and sustainable economic development must be provided for in accordance with local and regional planning objectives.

Achievements for 2012-13

- Commenced planning reforms including legislative amendments to improve, streamline and simplify Queensland's planning and development system; introducing the *Planning for prosperity* temporary State Planning Policy; and an ongoing program to reduce the number of referral triggers and development applications required to be referred to the State.
- Delivered the first annual planning forum, enabling stakeholders across the local government, planning, property and development sectors to identify future priority reform initiatives.
- Delivered the Royalties for the Regions pilot: almost \$50 million for 18 projects announced across Central Highlands, Isaac, Western Downs, Maranoa, Whitsunday and Banana councils including flood levees; roads; a medical centre; and water and sewerage infrastructure.
- Introduced the *Economic Development Act 2012* and established Economic Development Queensland (EDQ) to deal in residential and industrial land and fast track development that will contribute to the economic development of the State.
- The Coordinator-General approved the following projects to proceed:
 - \$1.4 billion Ella Bay Integrated Resort (estimated to require 404 construction and 802 operational jobs); and
 - \$600 million Great Keppel Island Resort (estimated to require 427 construction and 1,055 operational jobs).
- Introduced the *GasFields Commission Act 2013* to establish the GasFields Commission.
- Established the Resources Cabinet Committee to stimulate, drive investment in and support sustainable development of the resources sector by cutting red tape and streamlining approvals.
- Opened the Mary Valley economic development office, secured four economic development signings, launched the Tenant Purchase Scheme and sold over 26 Mary Valley properties.
- Established the Commonwealth Games Infrastructure Authority to oversee delivery of facilities for the Gold Coast 2018 Commonwealth Games™ and declared the Parklands PDA as the Commonwealth Games Village site.
- Established Defence Industries Queensland and appointed a Defence Industries Envoy to identify the capabilities of Queensland-based companies; facilitate access to new market opportunities; attract investment; and promote Queensland's defence-related interests.
- The Coordinator-General made 145 statutory decisions since his appointment, including 30 Material Change of Use (MCU) related approvals in State Development Areas (SDAs). Of all MCU approvals, 77% were made 50% faster than the required statutory timeframe, with a 25% reduction in MCU assessment timeframes.
- Established the Government Land and Asset Management group to lead improved coordination and identify and fast track development opportunities for State-owned land.
- Commenced a whole-of-Government review of the management of the State's property portfolio, the Property Asset Utilisation Review.
- Appointed the Bruce Highway Crisis Management Group and instructed the Department of Transport and Main Roads to commence development of a Crisis Action Plan.
- Commenced drafting the Darling Downs, Central Queensland and Cape York regional plans.
- Commenced implementing the Regional and Resource Towns Action Plan to address development barriers for communities managing pressures of the resources boom.

- Implemented a 43-point fast-tracking action plan delivering efficiencies including a 60% reduction in Environmental Impact Statement assessment and decision timeframes.
- Delivered initiatives to fast track Coordinator-General assessments including proponent service delivery charters and outcome-focussed conditions, standardised conditions, risk-based Terms of Reference and new Social Impact Assessment guidelines.
- Publically consulted on the Great Barrier Reef Ports Strategy and prepared a Strategic Assessment: Great Barrier Reef Coastal Zone report.
- Established the Project Control Group to provide strategic oversight of major projects.
- Progressed major projects including the redevelopment of the Brisbane government precinct, Surat Basin Rail, Aurukun bauxite resource on Cape York, Broadwater Marine Project, Port of Abbot Point export coal terminal, Cairns Shipping Development (Trinity Inlet) Project and the Galilee and Surat Basin infrastructure frameworks.
- Delivered a reshaped strategic investment attraction focus through Invest Queensland, securing \$100 million in capital investment and generating 550 jobs.
- Transferred planning powers of the South Bank Corporation (SBC) to Brisbane City Council (BCC) and worked to transfer South Bank and Roma Street Parklands management to BCC.
- Supported the Bilateral Agreement, achieving effective cooperation and alignment of conditions between the Queensland and Australian Governments.
- Produced and released a Development Opportunities Strategy and released for comment a new Development Scheme for the Townsville SDA, approved the Development Scheme for the Bromelton SDA and amended six SDA development schemes, improving the process to ensure better applications are received.

Highlights for 2013-14

- Launch the Royalties for the Regions second funding round for infrastructure projects in Queensland's resource communities.
- Manage the planning and development of the Parklands PDA to support delivery of the Gold Coast 2018 Commonwealth Games™ and progress delivery of non-village infrastructure.
- Conduct the Property Asset Utilisation Review identifying surplus Government land assets and planning for their divestment, ensuring the sustainable management of land-based assets.
- Progress the 10-year strategy to upgrade the Bruce Highway.
- Continue reforming the State's planning and development assessment systems including operationalising the State Assessment and Referral Agency (SARA), introducing a single State Planning Policy and finalising and implementing a new infrastructure funding framework.
- Release a draft Queensland ports strategy for public consultation.
- Case manage major resource projects to minimise potential delays and costs.
- Progress reforming the Government's approach to prioritisation, funding, delivery and maintenance of economic infrastructure through *Infrastructure for Economic Development*
- Release an Economic Development Directions Statement for Queensland Airports.
- Finalise the Darling Downs, Central Queensland and Cape York regional plans and commence drafting the South East Queensland Regional Plan.
- Progress reforms of legislation and policies to reduce cost and time burdens on the resources industry and facilitate new resource development through the Resources Cabinet Committee.
- Progress the strategic investment attraction program through Invest Queensland, securing new investment and jobs and diversifying and strengthening regional and State economies.
- Continue to deliver a 50% reduction in timeframes across all stages of the Coordinator-General's project assessment process, progress assessment of major projects that will stimulate the Queensland economy and bring construction and operational jobs to the State and implement a new process for managing the social impact of major projects.
- Implement regional infrastructure frameworks and supply chain projects for the Galilee and Bowen Basins and the North West Minerals Province.

- Support the defence industry to build capabilities, connect to new partners and clients, and position itself to take advantage of national and international supply chain opportunities.
- Develop the Governing for Growth strategy, a whole-of-Government approach to foster economic growth over the next decade.
- Negotiate streamlined planning and development approval processes with the Australian Government, particularly in relation to the Great Barrier Reef.
- Further progress the Surat Basin rail, Broadwater Marine, private infrastructure facilities, Infrastructure Facilities of Significance and Mary Valley Economic Development Strategy.
- Expand the pilot program to release water captured in Central Queensland coal mines.

Departmental Budget Summary

The table below shows the total resources available in 2013-14 from all sources and summarises how resources will be applied by service area and by controlled and administered classifications.

Department of State Development, Infrastructure and Planning	2012-13 Budget \$'000	2012-13 Est. Actual \$'000	2013-14 Estimate \$'000
CONTROLLED			
Income			
Appropriation for services ^{1,2}			
Deferred from previous year/s	55,788	31,496	65,106
Balance of service appropriation	314,621	179,691	224,034
Other revenue	38,627	39,521	59,287
Total income	409,036	250,708	348,427
Expenses			
Coordinator-General	79,567	56,165	46,859
State Development	156,576	57,535	134,391
Major Projects	89,576	88,948	104,063
Planning	49,392	37,420	39,214
Total expenses	375,111	240,068	324,527
Operating surplus/deficit	33,925	10,640	23,900
Net assets	497,143	480,055	521,930
ADMINISTERED			
Revenue			
Commonwealth revenue
Appropriation of administered items	2,375,424	599,339	10,025
Other administered revenue
Total revenue	2,375,424	599,339	10,025
Expenses			
Transfers to government
Administered expenses	2,375,544	599,339	10,025
Total expenses	2,375,544	599,339	10,025
Net assets	..	(52)	(52)
APPROPRIATIONS			
Controlled Items			
Departmental services ¹	358,734	199,512	289,140
Equity adjustment	200	(7,607)	101,879
Administered items	2,390,424	614,339	10,025
VOTE TOTAL³	2,749,358	806,244	401,044

Notes:

1. Appropriation for services does not match appropriation for departmental services due to appropriation payable of \$11.675 million for the 2012-13 budget and estimated actual.
2. Includes State and Commonwealth funding.
3. As represented in the 2013-14 Appropriation Bills.

Budget Measures Summary

The table shows a summary of Budget measures relating to the department since the 2012-13 Budget. Further details are contained in Budget Paper No. 4.

Department of State Development, Infrastructure and Planning	2012-13 \$'000	2013-14 \$'000	2014-15 \$'000	2015-16 \$'000	2016-17 \$'000
Revenue measures					
Administered
Departmental
Expense measures					
Administered
Departmental	..	500	(2,000)	(2,000)	(2,000)
Capital measures					
Administered
Departmental

Notes:

1. The total for 2013-14 reconciles with Budget Paper 4.

Staffing¹

Service Areas	Notes	2012-13 Budget	2012-13 Est. Actual	2013-14 Estimate
Coordinator-General	2	222	159	159
State Development		358	348	343
Major Projects	2	45	98	94
Planning		175	157	152
TOTAL		800	762	748

Notes:

1. Full-time equivalents (FTEs) as at 30 June. Corporate and Regional FTEs are allocated across the service to which they relate. FTEs in 2013-14 compared to 2012-13 budget have reduced due to voluntary redundancies and a reduction in temporary employees. The reduction from 2012-13 to 2013-14 is mainly attributable to limited life projects with temporary resources ceasing; and continued vacancy management principles.
2. The movement between service areas is mainly due to the departmental restructure; primarily Land Acquisition Management staff moving from Coordinator-General to the Major Projects Group.

SERVICE PERFORMANCE

Services

Our service areas are:

Coordinator-General

This service area plans, coordinates and delivers large-scale infrastructure projects under the *State Development and Public Works Organisation Act 1971* while ensuring Queensland's unique environment and way of life are maintained. These projects are of state and regional significance as the development of large-scale infrastructure, including private-sector and resources infrastructure, contributes to driving Queensland's economic and social development. In line with the Government's community objective to 'deliver better infrastructure and better planning', the Coordinator-General service area is continuing to identify delivery efficiencies.

State Development

Supporting the Government's community objective to 'build a four pillar economy', this service area is working to drive Queensland's economic growth—and contribute to creating and sustaining Queensland jobs—through:

- leading economic and infrastructure policy development for the State
- providing a case management service to assist the development of the coal seam gas/liquefied natural gas and major resource projects
- developing policy changes to reduce 'red tape' impacting on the resources sector
- reforming local industry policy
- developing industry and supply chain sectors
- focusing on investment attraction and business assistance to secure domestic and international business investment in Queensland
- delivering the Royalties for the Regions program, which is providing new and improved community infrastructure, roads and floodplain security projects that benefit those who live, work and invest in resource regions
- producing regional economic strategies for regional industry development.

Major Projects

This service area is assisting delivery of the Government's community objective to 'build a four pillar economy' (strengthening the tourism, agriculture, resources and construction sectors) by:

- providing timely assistance for the delivery of infrastructure to industry and the community
- focusing on complex and high profile projects to maximise state development benefits
- coordinating the development of 1 William Street—the first stage in revitalising the government precinct in Brisbane
- attracting major tourism development to Queensland, including facilitation of the Gold Coast Cruise Ship Terminal
- driving the better use of Government land assets by identifying surplus assets and establishing plans for divestment including implementing key land transactions and managing key properties
- revitalising the Mary Valley region and restoring community stability through implementing the Mary Valley Economic Development Strategy.

Planning

This service area is reforming the State's planning and development assessment systems to deliver a new planning framework for Queensland that delivers on the Government's community objective to 'deliver better infrastructure and better planning'. The new planning framework includes streamlined processes, provides greater certainty and delivers cultural and attitudinal change to realise the Government's vision of having the best planning system in Australia. The new planning system will foster economic growth, prioritise infrastructure, remove development blockages, manage environmental impacts and empower local governments to plan for their communities.

Red tape reduction

In 2012-13, the department contributed to the Government's commitment to red tape reduction with completion of 26 red tape reduction initiatives, including the following initiatives:

- supporting the Royalties for the Regions program with new guidelines, and an approach designed to reduce red tape for local government and reduce waste. This includes preventing duplication of process by harnessing the existing funds dispersal process of the Department of Local Government, Community Recovery and Resilience and using a brief and simple Expression of Interest Form as part of a two-stage application process to reduce the burden of long application forms. In addition, online lodgement of application forms reduces the time and effort required from local governments for the application process
- streamlining the Environmental Impact Statement (EIS) assessment process to reduce overall delivery times for the total environmental impact assessment as required under the *State Development and Public Works Organisation Act 1971*
- establishing Economic Development Queensland (EDQ), which will play a key role in streamlining planning and fast tracking development to facilitate economic development and development for community purposes. Through the *Economic Development Act 2012*, EDQ undertakes accelerated planning and development assessment functions within PDAs.

A further four initiatives commenced in 2012-13 and will continue to be progressed in 2013-14. These are:

- reviewing the utility and relevance of IDAS referral triggers with a view to reducing the number of referral triggers and the number of development applications referred. This will reduce the regulatory and cost burden for applicants, local governments and State agencies
- reforming the infrastructure charges framework to introduce a framework that is equitable, transparent and provides certainty for local government and the development industry
- operationalising SARA and a new Single State Planning Policy to streamline the planning and development assessment framework. SARA will provide a single point of contact to the Government in relation to the assessment of development applications ensuring a coordinated and balanced State Government response. The new State Planning Policy will clearly express in one cohesive policy all the State's interests in planning and development
- conducting and evaluating a 'Planning Healthcheck' pilot to assist local governments by creating a simple system to assess their processes against the State's expectations of best practice, identify areas for improvement and utilise meaningful performance reporting.

2013-14 Service Summary

Service area	Sources of Revenue				
	Total cost \$'000	State Contribution \$'000	User Charges \$'000	C'wealth Revenue \$'000	Other Revenue \$'000
Coordinator-General	46,859	39,452	8,299	..	3,808
State Development	134,391	131,319	1,332	1,730	9
Major Projects	104,063	76,751	44,508	2,000	5
Planning	39,214	37,888	1,321	..	5
TOTAL	324,527	285,410	55,460	3,730	3,827

Notes:

1. Explanations of variances are provided in the financial statements.

Performance Statement

To improve accountability for performance, service standards for the 2013-14 State Budget will only present measures relating to the efficiency or effectiveness of services delivered by government. Measures of input and/or activity, which do not demonstrate effectiveness or efficiency and are no longer relevant measures of the agency's services will be discontinued from being reported in the Service Delivery Statements. Discontinued measures that remain relevant to the agency's services will continue to be publicly available through alternative communication channels. For details on measures which are being discontinued and where this information may be accessed in the future, please refer to the 2013-14 Budget website at www.budget.qld.gov.au.

Department of State Development, Infrastructure and Planning	Notes	2012-13 Target/Est.	2012-13 Est. Actual	2013-14 Target/Est.
Service Area: Coordinator-General				
Service standards				
The number of statutory decisions made by the Coordinator-General	1	90	135	90
Average percentage reduction in the assessment timeframes for coordinated projects	2	New measure	50%	50%
State contribution (\$000)		65,203	47,463	39,452
Other revenue (\$000)		19,814	19,854	12,107
Total cost (\$000)		79,567	56,165	46,859
Service Area: State Development				
Service standards				
Percentage of businesses engaged in the department's targeted industry support programs reporting positive outcomes	3	Amended measure	70%	70%
Percentage of stakeholders indicating they are satisfied with the quality of facilitation services for industry development and Invest Queensland services	4	New measure	New measure	75%
Value of private sector capital investment leveraged through industry facilitation	5	New measure	New measure	\$230 Million
Gross jobs generated or safeguarded as a result of project facilitation	6	New measure	New measure	2,380

Department of State Development, Infrastructure and Planning	Notes	2012-13 Target/Est.	2012-13 Est. Actual	2013-14 Target/Est.
Value of infrastructure investment enabled through the Royalties for the Regions program	7	New measure	New measure	\$200 Million
State contribution (\$000)		152,314	55,484	131,319
Other revenue (\$000)		5,251	2,053	3,072
Total cost (\$000)		156,576	57,535	134,391

Service Area: Major Projects

Service standards

Percentage of industry proponents indicating they are satisfied with services provided for the management, delivery or facilitation of projects	8	New measure	100%	75%
---	---	-------------	------	-----

Percentage of projects being managed, delivered or facilitated, which meet committed timeframes and approved budgets	9	New measure	87.5%	75%
--	---	-------------	-------	-----

Percentage of land transactions being delivered, which meet committed timeframes and approved revenue targets		New measure	New measure	75%
---	--	-------------	-------------	-----

State contribution (\$000)		105,549	72,460	76,751
Other revenue (\$000)		11,898	15,975	46,513
Total cost (\$000)		89,576	88,948	104,063

Service Area: Planning

Service standards

Percentage of stakeholders indicating they are satisfied with Queensland's simplified planning system	10	Amended measure	63.8%	80%
---	----	-----------------	-------	-----

Percentage improvement in time taken for referral agency responses	11	New measure	New measure	10%
--	----	-------------	-------------	-----

Percentage improvement in time taken for State assessment manager decisions issued	12	New measure	New measure	10%
--	----	-------------	-------------	-----

State contribution (\$000)		47,343	35,461	37,888
Other revenue (\$000)		1,664	1,959	1,326
Total cost (\$000)		49,392	37,420	39,214

Notes:

1. This service standard is a continuing measure that demonstrates the efficiency of the Coordinator-General service in making statutory decisions. Statutory decisions are those made under the *State Development and Public Works Organisation Act 1971*. The variance between the 2012-13 target estimated and the 2012-13 estimated actual is due to a catch-up and backlog in 2012-13. The 2013-14 target estimate is reflective of projects in the pipeline and current market conditions.
2. This is a new service standard that demonstrates the effectiveness of the Coordinator-General in reducing assessment timeframes across the seven coordinated project stages compared to pre-April 2012. The 2013-14 target estimate will be compared to pre-April 2012. These timeframes reflect the performance of the previous and current governments.
3. This measure demonstrates the effectiveness of the department's targeted industry support programs, including the Major Projects Supplier Program and Tendering for Government Business Workshops. Positive outcomes can include firms reporting benefits such as new markets accessed, additional business won, and resulting employment growth. This measure was previously worded as 'Proportion of assisted firms reporting improved performance following the department's funded innovation and capacity development activities.' The performance result reported is collected through an annual survey of manufacturing firms across the State run by QMI Solutions.
4. This is a new service standard that measures stakeholder satisfaction with the effectiveness of the State Development service area in the facilitation of industry development and services of Invest Queensland.
5. This is a new service standard that measures the effectiveness of project facilitation services provided by the State Development group to assist Queensland investment.
6. This is a new service standard that measures the effectiveness of the State Development group in facilitating projects, leading to jobs generation and safeguarding.
7. This is a new service standard that measures the effectiveness of the Royalties for the Regions program in facilitating infrastructure investment.
8. This is a new service standard that measures the level of industry satisfaction with the effectiveness of service delivery provided by the Major Projects Office group. The 2012-13 estimated actual is based on percentage of survey respondents indicating that they are 'very satisfied'. The survey was provided to 10 recipients, of which three responded. The 2013-14 target estimate is set at 75% in line with the department's stakeholder satisfaction 2013-14 target estimate for the State Development service area.
9. The achievement of project milestones within scheduled timeframes can be expected to be partly attributable to timely services provided by the Major Projects Office and Government Land and Asset Management groups, which deliver the Major Projects service. Of the eight projects relevant to the 2012-13 estimated actual, seven met committed timeframes and approved budgets. The Surat Basin Rail project fulfilled State Government commitments, however due to market conditions beyond State Government control, Surat Basin Rail Joint Venture did not provide the estimated security and the take bid did not proceed. The 2013-14 target estimate reflects a realistic estimate of performance taking into consideration anticipated market conditions and external factors.
10. This measure was previously worded as 'Degree of stakeholder satisfaction with training and capacity building initiatives delivered to support the implementation of reforms to improve the State's planning and development framework'. The 2012-13 estimated actual is an average percentage of stakeholders indicating satisfaction with 10 different planning reforms. Higher levels of satisfaction can be expected to indicate effectiveness of Queensland's simplified planning system. The percentage of stakeholders indicating satisfaction with specific reforms ranged from 100% in relation to 'Giving assessment managers discretion to accept development applications as properly made, despite non-compliance with the provision of mandatory supporting information' to 37.5% in relation to 'Starting the next-generation statutory regional plans'.
11. This is a new measure that demonstrates the efficiency of the State Assessment and Referral Agency (SARA) in coordinating referral agency responses. Performance in the 2013-14 financial year will be measured against baseline performance determined from the first three months of operation of SARA. SARA commenced operations on 28 June 2013.
12. This is a new measure that demonstrates the efficiency of SARA in issuing assessment manager decisions. Performance in the 2013-14 financial year will be measured against baseline performance determined from the first three months of operation of SARA. SARA commenced operations on 28 June 2013.

Administered Items

Administered activities are those undertaken by departments on behalf of the Government.

The Department of State Development, Infrastructure and Planning administers funds on behalf of the State for South Bank Corporation. Further detail relating to the operations and funds of South Bank Corporation is available at the Statutory Authority, South Bank Corporation section of this document.

Financial statements and variance explanations in relation to Administered Items appear in the Departmental Financial Statements.

CAPITAL

Capital program

The Department of State Development, Infrastructure and Planning's capital program supports the economic development of Queensland. In 2013-14, key highlights of the department's capital program will include:

- investing \$10.9 million towards the establishment of a new Gold Coast Showground at Carrara and to further develop the Gold Coast Health and Knowledge Precinct in connection with the 2018 Gold Coast Commonwealth Games Village
- continuing to acquire strategic land parcels in the Targinie Precinct through \$5.8 million in compensation payments to former landowners
- \$5.0 million to continue securing land and establishing easements for future industry development within the Materials Transportation and Services Corridor Precinct in the Gladstone State Development Area, to facilitate the gas transmission pipeline corridor for liquefied natural gas proponents
- provision of \$4.2 million for environmental impact studies associated with future dredging of the Trinity Inlet estuary providing access to the port for the city of Cairns
- funding of \$4.2 million for payments to former landowners associated with the Surat Basin Rail Corridor
- \$3.8 million to finalise compensation payments for the acquisition of land in the Townsville State Development Area to secure the rail portion of the Townsville Eastern Port Access Corridor
- \$2.8 million to acquire easements for the Callide to Gladstone liquefied natural gas Corridor.

Economic Development Queensland's capital program includes \$46.1 million for early works on the Commonwealth Games Village, mainly for demolition, bulk earthworks and trunk infrastructure.

Capital budget statement

Department of State Development, Infrastructure and Planning	Notes	2012-13 Budget \$'000	2012-13 Est. Actual \$'000	2013-14 Estimate \$'000
Capital Purchases¹				
Total land, buildings and infrastructure	2,5,7	44,664	24,853	18,793
Total plant and equipment	3,8	17,318	3,239	17,176
Total other capital	4,6,9	5,567	1,016	2,960
Total Capital Purchases		67,549	29,108	38,929

Notes:

1. For more detail on the agency's capital acquisitions please refer to Budget Paper 3.
2. The decrease between 2012-13 Budget and 2012-13 Estimated Actual is due to a delay in the land acquisitions associated with the Surat Rail Corridor, Townsville Eastern Access Corridor, Targinie Precinct and the Material Transport and Services Corridor in the Gladstone State Development Area.
3. The decrease between 2012-13 Budget and 2012-13 Estimated Actual is due to the Gold Coast Parklands project expenditure being delayed until 2013-14.
4. The decrease between 2012-13 Budget and 2012-13 Estimated Actual is due to the Callide to Gladstone liquefied natural gas corridor project being moved to later years.
5. The decrease between 2012-13 Budget and 2013-14 Estimate is due to the Gold Coast Parklands and Material Transports and Services Corridor projects being finalised.
6. The decrease between 2012-13 Budget and 2013-14 Estimate is due to the Callide to Gladstone liquefied natural gas corridor project being moved to later years.
7. The decrease between 2012-13 Estimated Actual and 2013-14 Estimate is due to land acquisitions for the Gold Coast Parklands and Material Transport and Services Corridor projects being finalised.
8. The increase between 2012-13 Estimated Actual and 2013-14 Estimate is due to the Gold Coast Parklands project being moved to 2013-14.
9. The increase between 2012-13 Estimated Actual and 2013-14 Estimate is due to the Callide to Gladstone liquefied natural gas corridor project being moved to later years.

BUDGETED FINANCIAL STATEMENTS

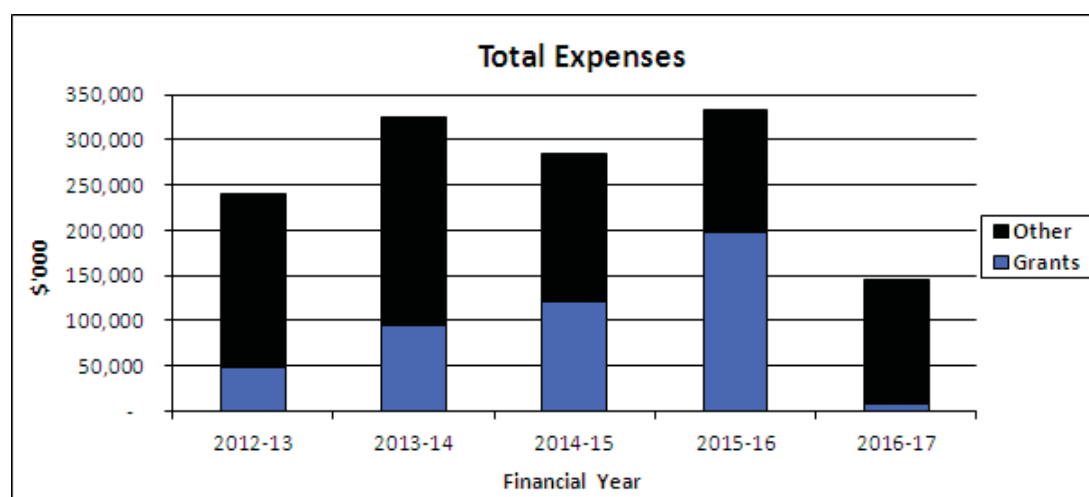
ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

An analysis of the department's budgeted financial statements, as reflected in the department's financial statements, is provided below.

Departmental income statement

Total expenses are estimated to be \$324.5 million in 2013-14, an increase of \$84.5 million from the 2012-13 estimated actual. The increase is mainly due to the impact of grants for the Royalties for Regions program, which will continue until 2015-16. The supplies and services expenses have also increased to enable the delivery of the Gold Coast Aquatic Centre and the continued engineering and environmental studies for the Safe Anchorage at Mission Beach project. These increases are partially offset by savings in employee expenses due to reduced staffing numbers from 2013-14.

Chart: Total departmental expenses across the Forward Estimates period



Departmental balance sheet

The Department's property, plant and equipment major assets (\$558 million) are largely in land, buildings and infrastructure. This category is expected to increase over the next few years as a result of land acquisitions for the Material Transport and Services Corridor and Targinie Precinct; and the Gold Coast Showground relocation infrastructure. The Department's main liabilities of \$88.2 million relate to loans by the State, predominantly for state infrastructure at the Port of Gladstone and are being repaid in accordance with the Queensland Treasury Corporation schedule.

INCOME STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Income				
Service revenue	1,9,17	370,409	211,187	289,140
User charges	2,10,18	20,691	27,207	55,460
Grants and other contributions	3,11	3,526	833	27
Other revenue	4,12,19	14,410	11,481	3,800
Gains on sale/revaluation of property, plant and equipment and investments	
Total income		409,036	250,708	348,427
Expenses				
Employee expenses	5,13,20	91,760	95,372	84,958
Supplies and services	6,14,21	115,336	71,374	127,470
Grants and subsidies	7,15,22	141,497	48,008	94,432
Depreciation and amortisation		10,601	9,936	9,898
Finance/borrowing costs		6,585	6,585	5,934
Other expenses	8,16,23	9,332	8,004	1,835
Losses on sale/revaluation of property, plant and equipment and investments		..	789	..
Total expenses		375,111	240,068	324,527
OPERATING SURPLUS/(DEFICIT)		33,925	10,640	23,900

STATEMENT OF CHANGES IN EQUITY

Department of State Development, Infrastructure and Planning	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	(865)	..
Increase/(decrease) in asset revaluation reserve	24,27	10,450	5,065	6,017
Net amount of all revenue and expense adjustments direct to equity not disclosed above	
Net income recognised directly in equity		10,450	4,200	6,017
Surplus/(deficit) for the period	25,28,30	33,925	10,640	23,900
Total recognised income and expense for the period		44,375	14,840	29,917
Equity injection/(withdrawal)	26,29,31	(7,122)	(9,607)	10,848
Equity adjustments (MoG transfers)		12,824	768	1,110
Total movement in equity for period		50,077	6,001	41,875

BALANCE SHEET

Department of State Development, Infrastructure and Planning	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets	32,39	27,788	4,547	4,211
Receivables		6,439	7,386	6,728
Other financial assets	
Inventories		17,271	18,698	18,698
Other		3,147	776	776
Non-financial assets held for sale	33,40	9,498	17,498	17,498
Total current assets		64,143	48,905	47,911
NON-CURRENT ASSETS				
Receivables	
Other financial assets	
Property, plant and equipment	34,41,47	578,427	557,972	590,566
Intangibles		12,959	12,009	14,339
Other		11,432	12,034	11,432
Total non-current assets		602,818	582,015	616,337
TOTAL ASSETS		666,961	630,920	664,248
CURRENT LIABILITIES				
Payables		10,503	10,165	9,735
Accrued employee benefits		1,122	2,056	2,058
Interest-bearing liabilities and derivatives		30,117	10,605	10,605
Provisions	35,42	13,660	33,860	33,860
Other	36,43	25,985	5,951	5,951
Total current liabilities		81,387	62,637	62,209
NON-CURRENT LIABILITIES				
Payables	
Accrued employee benefits	
Interest-bearing liabilities and derivatives		88,431	88,228	80,109
Provisions	
Other	
Total non-current liabilities		88,431	88,228	80,109
TOTAL LIABILITIES		169,818	150,865	142,318
NET ASSETS/(LIABILITIES)		497,143	480,055	521,930
EQUITY				
Capital/contributed equity	37,44,48	828,536	833,903	845,861
Accumulated surplus/(accumulated deficit)	45,49	(381,466)	(379,588)	(355,688)
Reserves:				
- Asset revaluation surplus	38,46,50	50,073	25,740	31,757
- Other (specify)	
TOTAL EQUITY		497,143	480,055	521,930

CASH FLOW STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
Service receipts	51,59,68	358,734	199,512	289,140
User charges	52,60,69	29,812	89,000	63,905
Grants and other contributions		3,526	833	27
Other		37,615	34,749	27,005
Outflows:				
Employee costs	61,70	(91,760)	(95,372)	(84,958)
Supplies and services	53,62,71	(137,291)	(105,151)	(149,425)
Grants and subsidies	54,63,72	(141,497)	(48,008)	(94,432)
Borrowing costs		(6,585)	(6,585)	(5,934)
Other		(21,616)	(30,546)	(9,474)
Net cash provided by/(used in) operating activities		30,938	38,432	35,854
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment	55,64,73	33,400	12,286	..
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for property, plant and equipment and intangibles	56,65,74	(67,549)	(29,108)	(38,929)
Payments for investments	
Loans and advances made		3,267
Net cash provided by/(used in) investing activities		(30,882)	(16,822)	(38,929)
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings		8,384
Equity injections	57,66,75	72,638	30,419	133,536
Outflows:				
Borrowing redemptions		(10,759)	(10,759)	(8,109)
Finance lease payments	
Equity withdrawals	58,67,76	(89,593)	(43,264)	(122,688)
Net cash provided by/(used in) financing activities		(19,330)	(23,604)	2,739
Net increase/(decrease) in cash held		(19,274)	(1,994)	(336)
Cash at the beginning of financial year		47,022	6,541	4,547
Cash transfers from restructure		40
Cash at the end of financial year		27,778	4,547	4,211

ADMINISTERED INCOME STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2012-13 Adjusted Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Revenues				
Commonwealth grants	
Taxes, fees and fines	
Royalties, property income and other territorial revenue	
Interest	
Administered revenue		2,375,424	599,339	10,025
Other				
Total revenues	77,78	2,375,424	599,339	10,025
Expenses				
Supplies and services	
Depreciation and amortisation	
Grants and subsidies		2,375,544	599,339	10,025
Benefit payments	
Borrowing costs	
Other	
Total expenses	77,78	2,375,544	599,339	10,025
Net surplus or deficit before transfers to Government		(120)
Transfers of administered revenue to Government	
OPERATING SURPLUS/(DEFICIT)		(120)

ADMINISTERED BALANCE SHEET

Department of State Development, Infrastructure and Planning	Notes	2012-13 Adjusted Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets	
Receivables	
Inventories	
Other	
Non-financial assets held for sale	
Total current assets	
NON-CURRENT ASSETS				
Receivables	
Other financial assets	
Property, plant and equipment	
Intangibles	
Other	
Total non-current assets	
TOTAL ADMINISTERED ASSETS	
CURRENT LIABILITIES				
Payables		..	52	52
Transfers to Government payable	
Interest-bearing liabilities	
Other	
Total current liabilities		..	52	52
NON-CURRENT LIABILITIES				
Payables	
Interest-bearing liabilities	
Other	
Total non-current liabilities	
TOTAL ADMINISTERED LIABILITIES		..	52	52
ADMINISTERED NET ASSETS/(LIABILITIES)	79,80	..	(52)	(52)
EQUITY				
Capital/Contributed equity		6,739	9,160	9,160
Accumulated surplus/(Accumulated deficit)		(6,739)	(9,212)	(9,212)
Reserves:	
- Asset revaluation surplus	
- Other (specify)	
TOTAL ADMINISTERED EQUITY		..	(52)	(52)

ADMINISTERED CASH FLOW STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2012-13 Adjusted Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
Administered item receipts	81,83	2,375,424	599,339	10,025
Grants and other contributions	
Taxes, fees and fines	
Royalties, property income and other territorial revenues	
Other	82,84	2,121	8,289	..
Outflows:				
Transfers to Government	
Grants and subsidies	81,83	(2,375,424)	(599,339)	(10,025)
Supplies and services		..	(1,087)	..
Borrowing costs	
Other	
Net cash provided by/(used in) operating activities		2,121	7,202	..
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment	
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for property, plant and equipment and intangibles	
Payments for investments	
Loans and advances made	
Net cash provided by/(used in) investing activities	
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings	
Equity injections		15,000	15,000	..
Outflows:				
Borrowing redemptions	
Finance lease payments	
Equity withdrawals		(15,000)	(15,000)	..
Net cash provided by/(used in) financing activities	
Net increase/(decrease) in cash held		2,121	7,202	..
Administered cash at beginning of financial year		(2,121)	(7,202)	..
Cash transfers from restructure	
Administered cash at end of financial year	

EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

Income statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

1. The decrease is due to the transfer of Royalties for the Regions program funding to the Department of Transport and Mains Road (DTMR) and Department of Local Government, Community Recovery and Resilience (DLGCRR); transfer of Gold Coast Showground Relocation funding to Department of Tourism, Major Events, Small Business and the Commonwealth Games (DTEBS) and operating deferrals for various projects including the Queensland (Qld) Fluoridation Assistance Scheme and Safe Anchorage at Mission Beach.
2. The increase is due to the commencement of the Gold Coast Aquatic centre project, increased user charges for the Coordinator-General and Planning, offset by the deferral of the Surat Basin Rail project.
3. The decrease is due to the finalisation of the Regional Infrastructure Fund.
4. The decrease is due to a reduction in licensing revenue for Callide to Gladstone Liquefied Natural Gas (LNG) corridor.
5. The increase in employee expenses is explained by the cost of redundancies related to the fiscal repair measures announced in the 2012-13 Budget. At the time of the 2012-13 Budget, the cost of redundancies was held centrally.
6. The decrease is due to the transfer of Land Supply to Economic Development Queensland (EDQ), the deferral of funding for the engineering and environmental studies relating to the Safe Anchorage Harbour project at Mission Beach, deferral of projects including Stanwell to Gladstone Infrastructure Corridor, Mary Valley and the Regional Infrastructure Fund. In addition, there were operating deferrals for Planning and Strategy and Governance.
7. The decrease is largely due the transfer of the Royalties for Regions program funding being transferred to DTMR and DLGCRR, the Qld Fluoridation Assistance Scheme being deferred to 2013-14, and the realignment of the Rio Tinto Yarwun grant expense.
8. The decrease is due to the completion of the Whitsunday Airport project.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

9. The decrease is due to the finalisation of the Qld Fluoridation Assistance Scheme, Gold Coast Showground relocation, Mareeba Airport upgrade, Airport Link infrastructure and Rio Tinto Yarwun refinery project, offset by the deferral of funding for Queensland Investment and Incentive Scheme; and Infrastructure at Port of Gladstone to 2013-14.
10. The increase is the recovery of costs from DTEBS for the delivery of the Gold Coast Aquatic Centre.
11. The decrease is due to the finalisation of the Regional Infrastructure Fund.
12. The decrease is due to a reduction in licensing revenue for Callide to Gladstone LNG corridor.
13. The decrease is due to savings achieved as a result of reduced departmental staffing.
14. The increase is due to engineering and environmental studies for the Safe Anchorage Harbour project at Mission Beach, offset by a decrease in supplies and services due to the transfer of Land Supply funding to EDQ.
15. The decrease is due to the finalisation of the Mareeba Airport Upgrade, Queensland Fluoridation Assistance Scheme and the Rio Tinto-Yarwun refinery project.
16. The decrease is due to the completion of the Whitsunday Airport project.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

17. The increase is due to the transfer of Royalties for the Regions program funding for Resource Community Building, pre-existing Queensland Investment and Incentive Scheme commitments, Queensland Fluoridation Assistance Scheme, offset by the completion of the Airport Link project.
18. The increase is largely due to the recovery of costs from DTEBS for the delivery of the Gold Coast Aquatic Centre.
19. The decrease is due to a reduction in licensing revenue for Callide to Gladstone LNG corridor.
20. The decrease is due to a reduction in staffing numbers resulting from voluntary redundancies.
21. The increase is mainly due to the Gold Coast Aquatic Centre funding and continued engineering and environmental studies for the Safe Anchorage at Mission Beach project.
22. The increase is mainly due to Royalties for the Region program funding, partially offset by the Queensland Fluoridation Assistance Program and the Rio Tinto-Yarwun refinery project being finalised in 2012-13.
23. The decrease is due to the completion of the Whitsunday Airport project.

Statement of changes in equity

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

24. The decrease is due to lower than expected market movements.
25. The decrease is due to transfer and deferral of funding for various projects; coupled with increased expenses largely due to 2012-13 estimated actual included the cost of redundancies related to the fiscal repair measures announced in the 2012-13 Budget. At the time of the 2012-13 Budget, the cost of redundancies was held centrally.
26. The decrease is due to equity movement for the funding of the deferral of land acquisitions for Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie; deferral of the finalisation of a Mary Valley land sales; offset by the deferral of the land sale in Coomera.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

27. The decrease is due to an anticipated lower market movement.
28. The decrease is due to transfer and deferral of funding and grants for various projects.
29. The increase is due to equity injections for Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

30. The increase is due to funding for various new projects coupled with decreased expenses largely due to reduced departmental staffing in 2013-14 and 2012-13 estimated actual included the cost of redundancies.
31. The increase is due to equity injections for Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie.

Balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

32. The decrease is due to the opening cash balance being lower than anticipated in the 2012-13 budget, together with reduced net inflows due to transfer and deferral of funding of projects.
33. The increase is due to a realignment of the balance sheet to reflect the legacy balances for MOG transfers.
34. The decrease is due to deferral of land acquisitions for Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie; deferral of the finalisation of Mary Valley sale of land; offset by the deferral of the land sale in Coomera. In addition, building and infrastructure valuations were less than expected and there was a transfer of capital works for the Gold Coast Showground relocation to DTESB. This is offset by less than expected depreciation due to a realignment of the balance sheet.
35. The increase is due to the realignment of the balance sheet due to legacy DEEDI balances being removed.
36. The decrease is due to the transfer of the functions associated with the management of the Curtis Island Environmental Management Precinct to Department of National Parks, Recreation, Sport and Racing (DNPRSR).
37. The increase is due to equity opening balances being higher than anticipated.
38. The decrease is due to expected movements in the revaluation of assets in 2012-13 being lower than the anticipated market movement.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

39. The decrease is due to the opening cash balance in 2012-13 being lower in the 2014-14 budget, coupled with reduced net inflows due to transfer and deferral of funding of projects.
40. The increase is due to a realignment of the balance sheet to reflect the legacy balances for MOG transfers.
41. The increase is due to land acquisitions for Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, offset by no proposed land disposals in 2013-14, and depreciation being less than 2012-13 Budget. A portion of these increases are offset by decreases in the expected building and infrastructure valuations.
42. The increase is due to the realignment of the balance sheet due to legacy DEEDI balances being removed.

43. The decrease is due to transfer of the functions associated with the management of the Curtis Island Environmental Management Precinct (EMP) to DNPRSR.
44. The increase is due to equity injections for Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie.
45. The increase is due to the 2013-14 surplus being greater than the 2012-13 budget.
46. The decrease is due to expected movements in the revaluation of assets in 2013-13 being lower than the anticipated market movement.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

47. The increase is due to land acquisitions for Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, and capital work funding for the Gold Coast showgrounds.
48. The increase is due to equity injections for Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie.
49. The increase is due to the 2013-14 surplus being greater than the 2012-13 estimated actual.
50. The increase is due to expected movements in the revaluation of assets in 2013-14 being higher than the anticipated market movement in 2012-13.

Cash flow statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

51. The decrease is due to the Royalties for the Region program funding being transferred to DTMR and DLGCRR, deferral of the funding for Queensland Fluoridation Assistance Scheme and Safe Anchorage at Mission Beach, transfer of Gold Coast Showground Relocation funding to DTESB, and operating deferrals for various projects.
52. The increase is due to a realignment of the balance sheet.
53. The decrease is due to the transfer of Land Supply funding to EDQ and the deferral of engineering and environmental studies funding for the Safe Anchorage at Mission Beach project.
54. The decrease is largely due to the transfer of the Royalties for Region funding to DTMR and DLGCRR, the Queensland Fluoridation Assistance Scheme being deferred to 2013-14; and the realignment of the Rio Tinto Yarwun grant expense.
55. The decrease is due to the deferral of the land for sale in Coomera.
56. The decrease is due to deferral of land acquisitions for Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie; the transfer of capital works for the Gold Coast Showground relocation to DTESB; and licensing and rights for the Callide to Gladstone LNG corridor.
57. The decrease is due to capital deferrals in relation to Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie; and the transfer of the City North Infrastructure budget to Treasury and Trade.
58. The decrease is due to the deferral of the land sale in Coomera, the transfer of the City North Infrastructure budget to Treasury and Trade, and the realignment of the Airport Link funding.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

59. The decrease is due to the finalisation of the Qld Fluoridation Assistance Scheme, Gold Coast showground relocation, Mareeba Airport upgrade, Airport Link infrastructure and Rio Tinto Yarwun refinery project, offset by the deferral of funding for Queensland Investment and Incentive Scheme; and Infrastructure at Port of Gladstone to 2013-14.
60. The increase is the recovery of costs from DTESB for the delivery of the Gold Coast Aquatic Centre.
61. The decrease is due to savings achieved as a result of reduced departmental staffing.
62. The increase is due to engineering and environmental studies for the Safe Anchorage at Mission Beach project, offset by a decrease in supplies and services due to the transfer of Land Supply to EDQ.
63. The decrease is due to the finalisation of the Mareeba Airport Upgrade, Queensland Fluoridation Assistance Scheme and the Rio Tinto-Yarwun refinery project.
64. The decrease is due to no sales of property, plant and equipment being budgeted for in 2013-14.
65. The decrease is due to the deferral of Surat Basin Rail, Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie; and the transfer of capital works for the Gold Coast Showground relocation to DTESB.

- 66. The increase is due to equity funding for the Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, Commonwealth Games Equity Funding from DTESB, Land Supply and Airport Link.
- 67. The increase is due to equity funding for the Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, Commonwealth Games Equity Funding from DTESB, Land Supply and Airport Link.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

- 68. The increase is due to funding for Royalties for the Region, increases in services establishment, old GMQ supplement base funding, Resource Community Building, QIS, Queensland Fluoridation Assistance Scheme, offset by the completion of the Airport Link project.
- 69. The decrease is due to a realignment of the balance sheet resulting from legacy balances of the former Department of Employment, Economic Development and Innovation being revised.
- 70. The decrease is largely due to 2012-13 Estimated actual included the cost of redundancies as well as reduced employee costs in 2013-14 due to reduced departmental staffing.
- 71. The increase is largely due to the Gold Coast Aquatic Centre and continued engineering and environmental studies for the Safe Anchorage at Mission Beach project.
- 72. The increase is largely due to funding for the Royalties for Regions program. This is partially offset by the Queensland Fluoridation Assistance Program and the Rio Tinto – Yarwun refinery project being finalised in 2012-13.
- 73. The decrease is due to no sales of property, plant and equipment being budgeted for in 2013-14.
- 74. The increase is due to the Townsville Eastern Access Corridor and Targinie.
- 75. The increase is due to equity funding for the Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, Commonwealth Games Equity Funding from DTESB, Land Supply and Airport Link.
- 76. The increase is due to equity funding for the Material Transport and Services Corridor, Townsville Eastern Access Corridor and Targinie, Commonwealth Games Equity Funding from DTESB, Land Supply and Airport Link.

Administered income statement

Major variations between 2012-13 Budget and 2013-14 Estimate include:

- 77. The decrease is due to the Queensland Reconstruction Authority (QldRA) transferring to DLGCRR.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

- 78. The decrease is due to the QldRA transferring to DLGCRR.

Administered balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

- 79. The decrease is due to the QldRA transferring to DLGCRR.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

- 80. The decrease is due to the QldRA transferring to DLGCRR.

Administered cash flow statement

Major variations between 2012-13 Budget and 2013-14 Estimate include:

- 81. The decrease is due to the QldRA transferring to DLGCRR.
- 82. The increase is due to the QldRA transferring to DLGCRR.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

- 83. The decrease is due to the QldRA transferring to DLGCRR.
- 84. The increase is due to the QldRA transferring to DLGCRR.

COMMERCIALISED BUSINESS UNITS

ECONOMIC DEVELOPMENT QUEENSLAND

OVERVIEW

Strategic direction

Economic Development Queensland (EDQ) exists to facilitate economic development and development for community purposes. EDQ plays a key role in streamlining and fast-tracking development throughout the State, including identifying new residential, urban and industrial development projects.

EDQ undertakes a strategic planning function for Priority Development Areas (PDAs) and works closely with local governments to identify, declare and plan new PDAs to:

- address market gaps
- accelerate land supply including extracting value from surplus government land
- give market certainty for development on complex or large sites
- create or facilitate development partnerships
- streamline planning and development assessment and provide planning assistance.

RESOURCES AND PERFORMANCE

Following the establishment of EDQ in February 2013, the 29.4 hectare Parklands PDA was declared to facilitate the development of the Gold Coast 2018 Commonwealth Games™ Village and EDQ went to market to select a development partner for construction of the Games Village.

In 2012-13, the Government fast tracked the development of two residential projects in Blackwater and Moranbah to meet housing demand. All 310 lots in these two projects were constructed and released to meet this accelerated schedule.

EDQ will continue to release lots to the market in 2013-14 across residential projects.

EDQ also delivers a range of transactional and development services aimed at encouraging the location and expansion of industry in Queensland. These activities support the Government's objective to deliver better infrastructure and planning for Queensland with a core theme of attracting industry and creating and retaining jobs across the State.

Key current estate developments include the acquisition and development of approximately 800 hectares of strategic industrial land at Bohle Plains, Townsville. The industrial team will continue to facilitate industrial land solutions for proponents within the Abbot Point and Gladstone State Development Areas (SDAs).

As part of the Government's commitment to re-empower local government, EDQ will work with councils to delegate powers or to revoke declared PDAs in their respective local government areas.

STATEMENTS

Staffing¹

Economic Development Queensland	Notes	2012-13 Budget	2012-13 Est. Actual	2013-14 Estimate
	1, 2	..	97	97

Notes:

1. Full-time equivalents (FTEs) as at 30 June.
2. Economic Development Queensland was established on 1 February 2013 therefore no 2012-13 Budget estimate exists. Employees from the Urban Land Development Authority and the Property Services Group have been transferred into Economic Development Queensland.

Performance Statement

To improve accountability for performance, service standards for the 2013-14 State Budget will only present measures that relate to the efficiency or effectiveness of services delivered. Measures of input and/or activity which do not demonstrate the effectiveness or efficiency of the agency's services have been discontinued. Discontinued measures that remain relevant to the agency's services will continue to be publicly available through alternative communication channels. For details on measures which are being discontinued and where this information may be accessed in the future, please refer to the 2013-14 Budget website at www.budget.qld.gov.au.

Economic Development Queensland	Notes	2012-13 Target/Est.	2012-13 Est. Actual	2013-14 Target/Est.
Service standards				
Percentage increase in private sector investment generated through successful land sales	1	New measure	New measure	2%
Estimated number of jobs generated	2, 3	New measure	420	368
Percentage of projects managed, facilitated or delivered that meet committed timeframes and approved budgets	4	New measure	New measure	75%

Notes:

1. This measure demonstrates the effectiveness of Economic Development Queensland (EDQ) in generating private sector investment through land sales. Performance in 2013-14 will be compared against the baseline achievement for 2012-13, which will be measured as at 30 June 2013 and is expected to be \$240 million.
2. This measure demonstrates the effectiveness of EDQ in facilitating projects that result in jobs generation.
3. While EDQ was established on 1 February 2013, estimated actuals for the 2012-13 financial year are provided to enable comparison in 2013-14. They therefore include some data also reported in the discontinued measures for the Property Services Group. The variance between the 2012-13 estimated actual and the 2013-14 target estimate is due to the anticipated completion of civil construction of the residential projects in Blackwater and Moranbah in 2013-14.
4. This measure demonstrates the efficiency of EDQ in delivering projects as the achievement of project timeframes and budgets can be expected to be partly attributable to timely and efficient services provided by EDQ.

INCOME STATEMENT

Economic Development Queensland	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Income				
User charges		..	97,921	165,270
Grants and other contributions		..	855	350
Other revenue		..	3,599	5,291
Gains on sale/revaluation of property, plant and equipment and investments	
Total income	1,2,3	..	102,375	170,911
Expenses				
Employee expenses		..	5,209	14,729
Supplies and services		..	60,637	107,383
Grants and subsidies	
Depreciation and amortisation		..	225	694
Finance/borrowing costs	
Other expenses		..	7,491	17,313
Losses on sale/revaluation of property, plant and equipment and investments		..	11,500	7,515
Total expenses	1,2,3	..	85,062	147,634
Surplus or deficit before related income tax	1,2,3	..	17,313	23,277
Income tax expense/revenue		..	5,194	6,983
OPERATING SURPLUS/(DEFICIT) after related income tax	1,2,3	..	12,119	16,294

STATEMENT OF CHANGES IN EQUITY

Economic Development Queensland	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments	
Increase/(decrease) in asset revaluation reserve		..	4,670	(152)
Net amount of all revenue and expense adjustments direct to equity not disclosed above	
Net income recognised directly in equity		..	4,670	(152)
Surplus/(deficit) for the period		..	12,119	16,294
Total recognised income and expense for the period		..	16,789	16,142
Equity injection/(withdrawal)		..	(91,990)	63,543
Equity adjustments (MoG transfers)		..	781,381	..
Dividends paid or provided	
Total movement in equity for period	4	..	706,180	79,685

BALANCE SHEET

Economic Development Queensland	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets		..	87,388	94,471
Receivables		..	19,665	16,582
Other financial assets	
Inventories	5,6,7	..	470,715	519,208
Other		..	1,295	1,295
Non-financial assets held for sale	
Total current assets	5,6	..	579,063	631,556
NON-CURRENT ASSETS				
Receivables		..	20,977	18,668
Other financial assets	
Property, plant and equipment	5,6,8	..	362,268	433,734
Deferred tax assets		..	3,099	3,099
Intangibles		..	29	47
Other		..	151	151
Total non-current assets		..	386,524	455,699
TOTAL ASSETS	5,6	..	965,587	1,087,255
CURRENT LIABILITIES				
Payables		..	59,646	40,807
Interest-bearing liabilities and derivatives	5,6,9	..	29,265	87,532
Current tax liabilities		..	5,194	12,177
Accrued employee benefits	
Provisions	
Other		..	2,771	2,771
Total current liabilities	5,6	..	96,876	143,287
NON-CURRENT LIABILITIES				
Payables		..	6,364	..
Interest-bearing liabilities and derivatives		..	64,174	64,174
Deferred tax liabilities		..	91,993	93,929
Accrued employee benefits	
Provisions	
Other	
Total non-current liabilities		..	162,531	158,103
TOTAL LIABILITIES	5,6	..	259,407	301,390
NET ASSETS/(LIABILITIES)	5,6	..	706,180	785,865
EQUITY				
Capital/contributed equity	5,6,10	..	689,391	752,934
Accumulated surplus/(accumulated deficit)		..	12,119	28,413
Reserves:				
- Asset revaluation surplus		..	4,670	4,518
- Other (specify)	
TOTAL EQUITY	5,6	..	706,180	785,865

CASH FLOW STATEMENT

Economic Development Queensland	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
User charges		..	97,904	167,877
Grants and other contributions		..	855	350
Other		..	4,472	5,779
Outflows:				
Employee costs		..	(6,129)	(14,729)
Supplies and services		..	(51,680)	(91,929)
Grants and subsidies		..	(24)	..
Borrowing costs	
Taxation equivalents paid		..	(13,712)	(16,636)
Other		..	(21,155)	(95,790)
Net cash provided by/(used in) operating activities	11,12,13	..	10,531	(45,078)
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment		..	20,348	7,349
Investments redeemed	
Loans and advances redeemed		6,504
Outflows:				
Payments for property, plant and equipment and intangibles		..	(11,319)	(83,482)
Payments for investments	
Loans and advances made		..	(182)	(20)
Net cash provided by/(used in) investing activities	11,12,13	..	8,847	(69,649)
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings		..	70,045	140,242
Equity injections		93,543
Outflows:				
Dividends paid	
Borrowing redemptions		..	(53,500)	(81,975)
Finance lease payments	
Equity withdrawals		..	(91,990)	(30,000)
Net cash provided by/(used in) financing activities	11,12,13	..	(75,445)	121,810
Net increase/(decrease) in cash held	11,12,13	..	(56,067)	7,083
Cash at the beginning of financial year		87,388
Cash transfers from restructure	14	..	143,455	..
Cash at the end of financial year		..	87,388	94,471

EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS (OF ECONOMIC DEVELOPMENT QUEENSLAND OPERATING FROM 1 FEBRUARY 2013)

Income statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

1. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13. The Income Statements for ULDA and PSG, the former entities which make up EDQ, will show their individual 2012-13 budgets. The 2012-13 estimated actuals represents five months of operation for EDQ.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

2. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13. The 2013-14 estimate represents the first full year budget for EDQ.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

3. The 2012-13 estimated actual reflects 5 months of operations for EDQ, whereas the 2013-14 estimate reflects 12 months

Statement of changes in equity

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

4. This represents the opening equity balances contributed by ULDA and PSG on 1 February 2013.

Balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

5. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13. The balance sheets for ULDA and PSG, the former entities which make up EDQ, will show their individual 2012-13 budgets.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

6. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

7. The increase represents continued development activity, and in addition, capitalised costs for the Commonwealth Games Village.
8. The increase represents construction of catalyst infrastructure in Ripley and Greater Flagstone and in addition, capitalised costs for the Commonwealth Games village.
9. The increase is due to the continuing development activity, which is debt funded. The catalyst infrastructure projects are also debt funded.
10. Equity contributed for 2013-14 includes \$40m to accelerate development and increase land supply in regional areas and \$47m to fund the Commonwealth Games Village development costs.

Cash flow statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

11. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13. The Cashflow Statements for ULDA and PSG, the former entities which make up EDQ, will show their individual 2012-13 budgets.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

12. EDQ was established on 1 February 2013, therefore no budget exists for 2012-13.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

13. The 2012-13 estimated actual cashflows reflect 5 months of operations for EDQ, whereas the 2013-14 estimate reflects 12 months.
14. This represents the opening cash balances contributed by ULDA and PSG on 1 February 2013.

INCOME STATEMENT

Property Services Group	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Income				
User charges	1	97,726	39,034	..
Grants and other contributions	
Other revenue	2	5,959	5,059	..
Gains on sale/revaluation of property, plant and equipment and investments	
Total income	7,8	103,685	44,093	..
Expenses				
Employee expenses	3	2,331	1,121	..
Supplies and services	3	37,536	16,377	..
Grants and subsidies	4	..	(325)	..
Depreciation and amortisation		233	143	..
Finance/borrowing costs	
Other expenses	3	17,825	9,080	..
Losses on sale/revaluation of property, plant and equipment and investments	5	310	8,382	..
Total expenses	7,8	58,235	34,778	..
Surplus or deficit before related income tax		45,450	9,315	..
Income tax expense/revenue	6	13,635	2,795	..
OPERATING SURPLUS/(DEFICIT) after related income tax		31,815	6,520	..

STATEMENT OF CHANGES IN EQUITY

Property Services Group	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments	
Increase/(decrease) in asset revaluation reserve		5,452
Net amount of all revenue and expense adjustments direct to equity not disclosed above	9	..	6,245	..
Net income recognised directly in equity		5,452	6,245	..
Surplus/(deficit) for the period		31,815	6,520	..
Total recognised income and expense for the period		37,267	12,765	..
Equity injection/(withdrawal)		(275,911)
Equity adjustments (MoG transfers)	
Dividends paid or provided	
Total movement in equity for period		(238,644)	12,765	..

BALANCE SHEET

Property Services Group	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets		32,000
Receivables		16,495
Other financial assets	
Inventories		282,985
Other		1,579
Non-financial assets held for sale	
Total current assets		333,059
NON-CURRENT ASSETS				
Receivables		30,175
Other financial assets	
Property, plant and equipment		242,196
Deferred tax assets		4,412
Intangibles		41
Other		172
Total non-current assets		276,996
TOTAL ASSETS		610,055
CURRENT LIABILITIES				
Payables		20,889
Interest-bearing liabilities and derivatives	
Current tax liabilities		15,437
Accrued employee benefits		94
Provisions	
Other		2,481
Total current liabilities		38,901
NON-CURRENT LIABILITIES				
Payables	
Interest-bearing liabilities and derivatives	
Deferred tax liabilities		81,441
Accrued employee benefits	
Provisions	
Other	
Total non-current liabilities		81,441
TOTAL LIABILITIES		120,342
NET ASSETS/(LIABILITIES)	10,11,12	489,713
EQUITY				
Capital/contributed equity		476,240
Accumulated surplus/(accumulated deficit)		8,021
Reserves:				
- Asset revaluation surplus		5,452
- Other (specify)	
TOTAL EQUITY	10,11,12	489,713

CASH FLOW STATEMENT

Property Services Group	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
User charges	13	97,726	45,608	..
Grants and other contributions	
Other	14	8,085	11,492	..
Outflows:				
Employee costs		(2,331)	(1,014)	..
Supplies and services		(4,336)	(3,365)	..
Grants and subsidies		..	(200)	..
Borrowing costs	
Taxation equivalents paid		(34,911)	(35,710)	..
Other	13	(19,401)	(8,136)	..
Net cash provided by/(used in) operating activities		44,832	8,675	..
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment	15	4,192
Investments redeemed	
Loans and advances redeemed		6,218	5,557	..
Outflows:				
Payments for property, plant and equipment and intangibles		(20)
Payments for investments	
Loans and advances made		(19)	(19)	..
Net cash provided by/(used in) investing activities		10,371	5,538	..
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings	
Equity injections	16	7,011	35,710	..
Outflows:				
Dividends paid	
Borrowing redemptions	
Finance lease payments	
Equity withdrawals	17	(282,922)	(182,702)	..
Net cash provided by/(used in) financing activities		(275,911)	(146,992)	..
Net increase/(decrease) in cash held		(220,708)	(132,779)	..
Cash at the beginning of financial year		252,708	274,662	..
Cash transfers from restructure	18	..	(141,883)	..
Cash at the end of financial year	19,20	32,000

EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS (OF PROPERTY SERVICES GROUP OPERATING FROM 1 JULY 2012 TO 31 JANUARY 2013)

Income statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

1. The decrease is mainly due to PSG being abolished on 1 February 2013. The 2012-13 estimated actual reflects seven months of operations for PSG. The remainder of the year is included in the Minister for Economic Development (MEDQ) operating as EDQ.
2. The 2012-13 Estimated Actual reflects higher interest income earned than budget.
3. The decrease is mainly due to PSG being abolished on 1 February 2013. The 2012-13 estimated actual reflects 7 months of operations for PSG. The remainder of the year is included in the MEDQ operating as EDQ.
4. The decrease relates to the accrual of grants.
5. The increase relates to the revaluation of industrial estates.
6. The reduction reflects the lower surplus as at 31 January 2013.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

7. PSG was abolished on 1 February 2013, therefore no budget exists for 2013-14.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

8. The 2012-13 estimated actual reflects seven months of operations for PSG whereas no budget exists for 2013-14.

Statement of changes in equity

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

9. Movement relates to transfer of accumulated funds from PSG to EDQ.

Balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

10. PSG was abolished on 1 February 2013 and all the assets and liabilities were transferred to MEDQ operating as EDQ.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

11. PSG was abolished on 1 February 2013, therefore no budget exists for 2013-14.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

12. PSG was abolished on 1 February 2013, therefore no budget exists for 2013-14.

Cash flow statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

13. The decrease is mainly due to PSG being abolished on 1 February 2013. The 2012-13 estimated actual reflects seven months of operations for PSG. The remainder of the year is included in the MEDQ operating as EDQ.
14. The 2012-13 Estimated Actual reflects higher interest income earned than budget.
15. The decrease relates to sale of assets which have not yet settled as at 31 January 2013.
16. The increase relates to income tax expense payable and tax equivalent expense payable retained as equity.
17. The variance relates primarily to repayments to the Consolidated Fund with the balance to be paid by MEDQ operating as EDQ.
18. Cash balance transferred to MEDQ operating as EDQ.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

19. PSG was abolished on 1 February 2013, therefore no budget exists for 2013-14.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

20. PSG was abolished on 1 February 2013, therefore no budget exists for 2013-14.

INCOME STATEMENT

Urban Land Development Authority	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Income				
User charges	1	121,009	48,336	..
Grants and other contributions	2	4,852	(59)	..
Other revenue	3	134	367	..
Gains on sale/revaluation of property, plant and equipment and investments	
Total income		125,995	48,644	
Expenses				
Employee expenses	4	14,448	6,542	..
Supplies and services	5	103,111	35,391	..
Grants and subsidies	
Depreciation and amortisation		585	247	..
Finance/borrowing costs		146
Other expenses		173	139	..
Losses on sale/revaluation of property, plant and equipment and investments	6	9,500	1,692	..
Total expenses		127,963	44,011	..
Surplus or deficit before related income tax		(1,968)	4,633	..
Income tax expense/revenue	
OPERATING SURPLUS/(DEFICIT) after related income tax		(1,968)	4,633	..

STATEMENT OF CHANGES IN EQUITY

Urban Land Development Authority	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments	
Increase/(decrease) in asset revaluation reserve	
Net amount of all revenue and expense adjustments direct to equity not disclosed above	
Net income recognised directly in equity	
Surplus/(deficit) for the period		(1,968)	4,633	..
Total recognised income and expense for the period		(1,968)	4,633	..
Equity injection/(withdrawal)		20,110	21,000	..
Equity adjustments (MoG transfers)	7	..	151,644	..
Dividends paid or provided	
Total movement in equity for period		18,142	177,277	..

BALANCE SHEET

Urban Land Development Authority	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets		1,820
Receivables		1,287
Other financial assets	
Inventories		181,559
Other		102
Non-financial assets held for sale	
Total current assets		184,768
NON-CURRENT ASSETS				
Receivables	
Other financial assets	
Property, plant and equipment		218,982
Deferred tax assets	
Intangibles	
Other		5,582
Total non-current assets		224,564
TOTAL ASSETS		409,332
CURRENT LIABILITIES				
Payables		10,000
Interest-bearing liabilities and derivatives		74,588
Current tax liabilities	
Accrued employee benefits		1,027
Provisions		10,737
Other		3,200
Total current liabilities		99,552
NON-CURRENT LIABILITIES				
Payables	
Interest-bearing liabilities and derivatives		33,703
Deferred tax liabilities	
Accrued employee benefits		250
Provisions	
Other		52,919
Total non-current liabilities		86,872
TOTAL LIABILITIES		186,424
NET ASSETS/(LIABILITIES)	8	222,908
EQUITY				
Capital/contributed equity		327,226
Accumulated surplus/(accumulated deficit)		(104,320)
Reserves:				
- Asset revaluation surplus	
- Other (specify)	
TOTAL EQUITY	8	222,908

CASH FLOW STATEMENT

Urban Land Development Authority	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
User charges	9	125,192	46,175	..
Grants and other contributions		4,852	(59)	..
Other		1,161	7,756	..
Outflows:				
Employee costs		(14,119)	(6,669)	..
Supplies and services	9	(164,050)	(56,028)	..
Grants and subsidies		(15)
Borrowing costs		10,237	(783)	..
Taxation equivalents paid	
Other		(8,076)	(2,661)	..
Net cash provided by/(used in) operating activities		(44,818)	(66,141)	..
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment		(160)
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for property, plant and equipment and intangibles		(14,080)	(10,573)	..
Payments for investments	
Loans and advances made	
Net cash provided by/(used in) investing activities	9	(14,240)	(10,573)	..
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings		128,663	49,193	..
Equity injections		20,110	15,000	..
Outflows:				
Dividends paid				
Borrowing redemptions		(110,510)	(52,453)	..
Finance lease payments	
Equity withdrawals	
Net cash provided by/(used in) financing activities	9	38,263	11,740	..
Net increase/(decrease) in cash held		(20,795)	(11,102)	..
Cash at the beginning of financial year		22,615	12,674	..
Cash transfers from restructure	10	..	(1,572)	..
Cash at the end of financial year	9	1,820

EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS (OF THE URBAN LAND DEVELOPMENT AUTHORITY OPERATING FROM 1 JULY 2012 TO 31 JANUARY 2013)

Income statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

1. The decrease is mainly due to ULDA being abolished on 1 February 2013. The 2012-13 estimated actual reflects seven months of operations for the ULDA. The remainder of the year is included in the Minister for Economic Development Queensland (MEDQ) operating as Economic Development Queensland (EDQ).
2. The decrease in grant funding is due to delays in receipt of these grants up to 31 January 2013.
3. The increase is due to interest revenue being higher than budget.
4. The decrease is mainly due to ULDA being abolished on 1 February 2013. The 2012-13 estimated actual reflects seven months of employee costs for the ULDA. The remainder of the year is included in the Minister for Economic Development Queensland (MEDQ) operating as EDQ.
5. The decrease is mainly due to ULDA being abolished on 1 February 2013. The 2012-13 estimated actual reflects seven months of operating expenses for the ULDA. The remainder of the year is included in the Minister for Economic Development Queensland (MEDQ) operating as EDQ.
6. The decrease is mainly due to delays in donation of assets as estimated compared to the budget.

Statement of changes in equity

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

7. ULDA was abolished on 1 February 2013 and all the assets and liabilities were transferred to Minister for Economic Development Queensland (MEDQ) operating as EDQ.

Balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

8. The ULDA was abolished on 1 February 2013 and all the assets and liabilities were transferred to the MEDQ operating as EDQ the 31 January 2013, the net equity was transferred as contributed equity to EDQ.

Cash flow statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

9. The ULDA being abolished on 1 February 2013. The remainder of the year is included in the Minister for Economic Development Queensland (MEDQ) operating as Economic Development Queensland (EDQ).
10. The cash balance was transferred to MEDQ operating as EDQ on 1 February 2013.

STATUTORY BODY

SOUTH BANK CORPORATION

AGENCY OVERVIEW

Strategic direction

South Bank Corporation (the Corporation) is committed to achieving the Government's objectives for the community to grow a four pillar economy.

In accordance with the Government policy to identify the State planning powers that could be transferred to local authorities the process to transfer all Corporation planning powers commenced through amendments to the *South Bank Corporation Act 1989* in late 2012.

In December 2012 the State entered into an agreement with Brisbane City Council (BCC) to take over management of the Parklands component of the Corporation Area from 1 July 2013. The Government is now in the process of assessing options for the remainder of the Corporation Area and the assets and activities of the Corporation. Until a final decision is made, the Corporation will continue to operate within this diminished role.

The objects of the Corporation (as outlined in the *South Bank Corporation Act 1989*) are to:

- promote, facilitate, carry out and control the development, disposal and management of land and other property within the Corporation area
- achieve an appropriate balance between the Corporation's commercial and non-commercial functions
- ensure the Corporation area complements, rather than duplicates, other public use sites in the inner-city Brisbane area
- provide for a diverse range of recreational, cultural and educational pursuits for local, regional and international visitors
- accommodate public events and entertainment that benefit the general community
- achieve excellence and innovation in the management of open space and park areas.

RESOURCES AND PERFORMANCE

Recent achievements that contribute to the Government's objectives for the community include:

- obtaining the internationally recognised EarthCheck certification, positioning South Bank as a world-leading sustainable precinct. The management of waste, water and energy consumption were at or above industry best practice levels for sustainability
- increasing and improving retail activation across the precinct to achieve our highest ever retail sales and event attendance
- continuing to manage and enhance the distinct community elements of the precinct that make South Bank Brisbane's favourite place to live, work and play
- in line with the Government's objective to empower local governments, the Corporation's planning powers transferred to BCC with the commencement of legislative changes to the *South Bank Corporation Act (1989)* on 1 February 2013.

The major deliverable for the Corporation in 2013–14 will be to transfer the Corporation's Parklands management responsibilities to BCC and to work with the Government to implement its decisions in relation to the future of the remainder of the Corporation's assets and functions.

STATEMENTS

Staffing

South Bank Corporation	Notes	2012-13 Budget	2012-13 Est. Actual	2013-14 Estimate
	1	92	90	27

Notes:

1. Full-time equivalents (FTEs) as at 30 June. The reduction in 2013-14 is largely attributable to the transfer of South Bank Corporation functions to other entities.

Performance Statement

As the services of South Bank Corporation have been significantly altered, all service standards and other measures will be discontinued from the Service Delivery Statements.

For details on measures which are being discontinued and where this information may be accessed in the future, please refer to the 2013-14 Budget website at www.budget.qld.gov.au.

INCOME STATEMENT

South Bank Corporation	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Income				
User charges	1, 9	75,639	86,544	87,153
Grants and other contributions	2, 10	10,025
Other revenue		700	420	250
Gains on sale/revaluation of property, plant and equipment and investments	3	3,000	2,000	2,800
Total income		89,364	88,964	90,203
Expenses				
Employee expenses	4, 11, 14	9,013	7,604	3,353
Supplies and services	5, 15	61,967	68,445	64,513
Grants and subsidies	
Depreciation and amortisation	6, 12	16,240	22,700	23,600
Finance/borrowing costs		1,750	1,950	1,950
Other expenses	
Losses on sale/revaluation of property, plant and equipment and investments	
Total expenses		88,970	100,699	93,416
OPERATING SURPLUS/(DEFICIT)	7	394	(11,735)	(3,213)

STATEMENT OF CHANGES IN EQUITY

South Bank Corporation	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments	
Increase/(decrease) in asset revaluation reserve	8, 13	..	12,155	12,000
Net amount of all revenue and expense adjustments direct to equity not disclosed above	
Net income recognised directly in equity	
Surplus/(deficit) for the period		394	380	8,787
Total recognised income and expense for the period		394	380	8,787
Equity injection/(withdrawal)	
Equity adjustments (MoG transfers)	
Total movement in equity for period		394	380	8,787

BALANCE SHEET

South Bank Corporation	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CURRENT ASSETS				
Cash assets	16, 19	9,596	19,977	20,008
Receivables		2,563	1,216	1,216
Other financial assets	
Inventories		364	339	339
Other		390	427	427
Non-financial assets held for sale	
Total current assets		12,913	21,959	21,990
NON-CURRENT ASSETS				
Receivables	
Other financial assets	
Property, plant and equipment		677,384	666,703	670,909
Intangibles	
Other		4,420	4,827	4,827
Total non-current assets		681,804	671,530	675,736
TOTAL ASSETS		694,717	693,489	697,726
CURRENT LIABILITIES				
Payables	17, 20	15,472	10,286	10,286
Accrued employee benefits	
Interest-bearing liabilities and derivatives		391
Provisions		273	67	67
Other	18, 21	10,985	6,138	6,138
Total current liabilities		27,121	16,491	16,491
NON-CURRENT LIABILITIES				
Payables		488	645	645
Accrued employee benefits	
Interest-bearing liabilities and derivatives	22	22,866	23,428	18,878
Provisions		184	69	69
Other	
Total non-current liabilities		23,538	24,142	19,592
TOTAL LIABILITIES		50,659	40,633	36,083
NET ASSETS/(LIABILITIES)		644,058	652,856	661,643
EQUITY				
Capital/contributed equity		291,624	291,624	291,624
Accumulated surplus/(accumulated deficit)		34,351	13,041	9,828
Reserves:				
- Asset revaluation surplus		318,083	348,191	360,191
- Other (specify)	
TOTAL EQUITY		644,058	652,856	661,643

CASH FLOW STATEMENT

South Bank Corporation	Notes	2012-13 Budget \$'000	2012-13 Est. Act. \$'000	2013-14 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
User charges	23, 27	84,363	91,468	91,153
Grants and other contributions	24, 28	10,025
Other		4,700	4,420	4,250
Outflows:				
Employee costs	29, 31	(9,013)	(7,604)	(3,353)
Supplies and services	25	(65,967)	(76,795)	(68,513)
Grants and subsidies	
Borrowing costs		(1,750)	(1,950)	(1,950)
Other		(4,000)	(4,000)	(4,000)
Net cash provided by/(used in) operating activities		18,358	5,539	17,587
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of property, plant and equipment	30, 32	7,300
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for property, plant and equipment and intangibles	26	(23,496)	(3,000)	(20,306)
Payments for investments	
Loans and advances made	
Net cash provided by/(used in) investing activities		(23,496)	(3,000)	(13,006)
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings	
Equity injections	
Outflows:				
Borrowing redemptions		(4,550)	(4,524)	(4,550)
Finance lease payments	
Equity withdrawals	
Net cash provided by/(used in) financing activities		(4,550)	(4,524)	(4,550)
Net increase/(decrease) in cash held		(9,688)	(1,985)	31
Cash at the beginning of financial year		19,284	21,962	19,977
Cash transfers from restructure	
Cash at the end of financial year		9,596	19,977	20,008

EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

Income statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

1. The increase is due to recovery of flood costs of \$3.7 million from the Queensland Reconstruction Authority (QRA), an accounting treatment change for audio visual cost recoveries of \$4.2m off-set against costs in prior years and increased turnover of \$3 million.
2. No grant funding was received for the 2012-13 year.
3. The decrease is due to a delay in sale of property until early 2013-14.
4. The decrease is due to changes in staffing levels and deferral of some salary increases.
5. The increase is due to changed accounting for audio visual cost recoveries and increased turnover.
6. The increase is due to completion of the Brisbane Convention and Exhibition Centre (BCEC) expansion.
7. The decrease is mainly due to the reduction of grant funding from \$10 million to nil.
8. The increase recognises anticipated valuations of land and buildings.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

9. The increase is due to changed accounting for audio visual cost recoveries and increased turnover.
10. No grant funding will be received for the 2013-14 year.
11. The decrease is due to transfer of management of the South Bank Parklands (the Parklands) and associated staff to Brisbane City Council (BCC).
12. The increase is due to the completion of the BCEC expansion.
13. The increase recognises anticipated valuations of land and buildings.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

14. The decrease is due to transfer of management of the Parklands and associated staff to BCC.
15. The decrease is due to transfer of management of the Parklands from the Corporation to BCC.

Balance sheet

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

16. The increase is due to a reduction in both discretionary expenditure and capital projects to assist debt reduction on wind up of the Corporation.
17. The decrease is mainly due to reduction in both discretionary expenditure and capital projects.
18. The decrease is due to reduced deposits and unearned income held.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

19. The increase is due to a reduction in both discretionary expenditure and capital projects to assist debt reduction on wind up of the Corporation.
20. The decrease is mainly due to reduction in both discretionary expenditure and capital projects.
21. The decrease is due to reduced deposits and unearned income held.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

22. The decrease follows loan repayments.

Cash flow statement

Major variations between 2012-13 Budget and 2012-13 Estimated actual include:

23. The increase is due to recovery of flood costs, changed accounting for audio visual cost recoveries and increased turnover.
24. No grant funding was received for the 2012-13 year.
25. The increase is due to changed accounting for audio visual cost recoveries and increased turnover.
26. The decrease is due to a reduction in capital projects.

Major variations between 2012-13 Budget and 2013-14 Estimate include:

27. The increase is due to changed accounting for audio visual cost recoveries and increased turnover.
28. No grant funding will be received for the 2013-14 year.
29. The decrease is due to transfer of management of the Parklands and associated staff to BCC.
30. The increase is due to the anticipated sale in early 2013-14 of an investment property.

Major variations between 2012-13 Estimated actual and the 2013-14 Estimate include:

31. The decrease is due to transfer of management of the Parklands and associated staff to BCC.
32. The increase is due to the anticipated sale in early 2013 – 14 of an investment property.

GLOSSARY OF TERMS

Accrual Accounting — Recognition of economic events and other financial transactions involving revenue, expenses, assets, liabilities and equity as they occur and reporting in financial statements in the period to which they relate, rather than when a flow of cash occurs.

Administered Items — Assets, liabilities, revenues and expenses an entity administers, without discretion, on behalf of the Government.

Agency/Entity — Used generically to refer to the various organisational units within Government that deliver services or otherwise service Government objectives. The term can include departments, commercialised business units, statutory bodies or other organisations established by Executive decision.

Appropriation — Funds issued by the Treasurer, under Parliamentary authority, to agencies during a financial year for:

- delivery of agreed services
- administered items
- adjustment of the Government’s equity in agencies, including acquiring of capital.

Balance Sheet — A financial statement that reports the assets, liabilities and equity of an entity as at a particular date.

Capital — A term used to refer to an entity’s stock of assets and the capital grants it makes to other agencies. Assets include property, plant and equipment, intangible items and inventories that an entity owns/controls and uses in the delivery of services.

Cash Flow Statement — A financial statement reporting the cash inflows and outflows for an entity’s operating, investing and financing activities in a particular period.

Controlled Items — Assets, liabilities, revenues and expenses that are controlled by departments. These relate directly to the departmental operational objectives and arise at the discretion and direction of that department.

Depreciation — The periodic allocation of the cost of physical assets, representing the amount of the asset consumed during a specified time.

Equity — Equity is the residual interest in the assets of the entity after deduction of its liabilities. It usually comprises the entity’s accumulated surpluses/losses, capital injections and any reserves.

Equity Injection	— An increase in the investment of the Government in a public sector agency.
Financial Statements	— Collective description of the Income Statement, the Balance Sheet and the Cash Flow Statement for an entity's controlled and administered activities.
Income Statement	— A financial statement highlighting the accounting surplus or deficit of an entity. It provides an indication of whether the entity has sufficient revenue to meet expenses in the current year, including non-cash costs such as depreciation.
Outcomes	— Whole-of-government outcomes are intended to cover all dimensions of community well being. They express the current needs and future aspirations of communities, within a social, economic and environment context.
Own-Source Revenue	— Revenue that is generated by an agency, generally through the sale of goods and services, but it may also include some Commonwealth funding.
Priorities	— Key policy areas that will be the focus of Government activity.
Services	— The actions or activities (including policy development) of an agency which contribute to the achievement of the agency's objectives.

For a more detailed Glossary of Terms, please refer to the Reader's Guide available on the Budget website at www.budget.qld.gov.au.

