

Service Delivery Statements

Department of National Parks, Sport and Racing

2016-17 Queensland Budget Papers

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Budget Highlights

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Service Delivery Statements

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Department of National Parks, Sport and Racing

Summary of portfolio

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Portfolio overview

Ministerial and portfolio responsibilities

The table below represents the agencies and services which are the responsibility of the Minister for Environment and Heritage Protection and Minister for National Parks and the Great Barrier Reef, the Treasurer, Minister for Aboriginal and Torres Strait Islander Partnerships and Minister for Sport, and the Minister for Employment and Industrial Relations, Minister for Racing and Minister for Multicultural Affairs:

<p style="text-align: center;">Minister for Environment and Heritage Protection and Minister for National Parks and the Great Barrier Reef</p> <p style="text-align: center;">The Honourable Dr Steven Miles MP</p>
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<p style="text-align: center;">Treasurer, Minister for Aboriginal and Torres Strait Islander Partnerships and Minister for Sport</p> <p style="text-align: center;">The Honourable Curtis Pitt MP</p>
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<p style="text-align: center;">Minister for Employment and Industrial Relations, Minister for Racing and Minister for Multicultural Affairs</p> <p style="text-align: center;">The Honourable Grace Grace MP</p>

<p style="text-align: center;">Department of National Parks, Sport and Racing</p> <p style="text-align: center;">Director-General: Tamara O'Shea</p>
Service area 1: National Parks
Service area 2: Sport and Recreation
Service area 3: Racing

The Minister for Employment and Industrial Relations, Minister for Racing and Minister for Multicultural Affairs is also responsible for:

Queensland Racing Integrity Commission

Racing Integrity Commissioner: Ross Barnett

Objective: To ensure the integrity of the animal racing industry, safeguard the welfare of all animals involved in racing, and maintain public confidence in the Queensland animal racing industry.

Additional information about these agencies can be sourced from:

www.npsr.qld.gov.au

www.qric.qld.gov.au

Departmental overview

The Department of National Parks, Sport and Racing's vision is that Queenslanders are enriched and connected through healthy parks and active lifestyles.

Consistent with this vision, the department supports the Government's commitments through protecting and managing our parks, forests and the Great Barrier Reef for current and future generations, supporting and encouraging active participation in physical activity, and supporting the Queensland racing industry.

The department's objectives are that:

- Queensland's outstanding parks and forests are protected, enjoyed and cherished now and into the future, enhancing Queenslanders' wellbeing and prosperity
- Queenslanders lead active and healthy lifestyles through participation in physical activity
- a legislative and policy framework is in place which meets the needs of the Queensland racing industry and the community
- the department is a capable and streamlined, customer-centric organisation.

The department contributes to the Queensland Government's objectives for the community through its service areas:

National Parks

- Creating jobs and a diverse economy by: partnering to support Queensland's tourism aspirations and deliver sustainable ecotourism experiences; supporting partnerships with Traditional Owners for services on protected areas; and building and maintaining park management, visitor and tourism infrastructure.
- Delivering quality frontline services by: providing customer-focused parks and forests booking systems; streamlining permits; and providing safe, sustainable, enjoyable visitor experiences.
- Protecting the environment by: managing parks and forests to sustain natural and cultural values and build environmental resilience, in partnership with Traditional Owners and other organisations; and protecting and maintaining marine and island ecosystems through the Great Barrier Reef field management program.
- Building safe, caring and connected communities by engaging with Traditional Owners and the community in managing parks and forests, disaster preparedness and recovery.

Sport and Recreation

- Creating jobs and a diverse economy by: working with industry partners and the community to improve job opportunities; and supporting local sport and recreation infrastructure and participation opportunities.
- Delivering quality frontline services by providing programs, workshops and resources to encourage all Queenslanders to be more physically active.
- Building safe, caring and connected communities by: supporting the sport and recreation community across all regions to enhance participation, particularly for children and young people, disadvantaged groups and women and girls; and optimising performance of elite athletes and coaches.

Racing

- Creating jobs and a diverse economy by administering programs to support the racing industry.
- Supporting country racing.

In 2016-17, the department's key priorities and new initiatives are to:

- partner with the Department of Environment and Heritage Protection to progress long-term protected area policy for the acquisition and management of the Protected Area Estate
- partner with industry and the community to develop outdoor recreation opportunities, including visitor experiences, to promote active recreation, tourism and economic benefits throughout regional Queensland
- further develop policy and ensure the effective implementation of revised governance arrangements for the racing industry.

Environmental factors and key challenges impacting on the department include: responding to climate change, biodiversity threats and demographic shifts; fostering appreciation of protected areas; supporting a wider range of sport and recreation activities that meet Queenslanders' changing lifestyles and needs; and maximising the benefits of technology to deliver innovative customer services and engagement.

Service performance

Performance statement

National Parks

Service area objective

Management of our parks and forests sustains natural and cultural values, builds environmental resilience to ensure healthy species and ecosystems, and facilitates ecotourism, recreation and heritage experiences.

Service area description

The service area:

- conserves natural and cultural values on parks and forests, including through fire, pest and weed management
- facilitates ecotourism, recreation and heritage experiences within parks and forests, including building and maintaining visitor and tourism infrastructure
- provides protected area services with Traditional Owners and Indigenous communities, including the implementation of Indigenous joint management plans and agreements
- manages parks and forests permissions, including administering permits and authorities for tourism, infrastructure and sustainable resource use, and delivering a streamlined permit system
- delivers field management in the Great Barrier Reef in partnership with the Australian Government.

2016-17 service area highlights

In 2016-17, the service area will deliver key Government commitments and initiatives by:

- continuing to progress reforms to the *Nature Conservation Act 1992* (the Act) to reinstate the conservation of nature as the object of the Act and ensure protected areas are managed for the conservation of nature and the cardinal principle for national parks management
- partnering with the Department of Environment and Heritage Protection to progress long-term protected area policy for the acquisition and management of the Protected Area Estate
- investing \$13.2 million for the management of traditional lands in Cape York Peninsula, jointly with the Department of Aboriginal and Torres Strait Islander Partnerships
- delivering joint management arrangements in the North Stradbroke Island area, including Naree Budjong Djara National Park
- providing \$6 million to enable the establishment and ongoing management of properties acquired for the Protected Area Estate
- delivering departmental contributions to the Reef 2050 Long-Term Sustainability Plan, including progressing the declaration of new fish habitat areas on the central Queensland coast and delivering the Raine Island recovery project
- working with the Australian Government to ensure a sustainable forward funding framework for the Great Barrier Reef Field Management Program, including a joint commitment to funding indexation levels
- progressing departmental initiatives in the Queensland Ecotourism Plan, including ecotourism facilities proposals for protected areas
- implementing a new online booking service to improve customer experience for camping and vehicle access permits
- progressing protected area management frameworks, including management planning instruments, management effectiveness evaluation, and levels of service.

Department of National Parks, Sport and Racing	Notes	2015-16 Target/Est.	2015-16 Est. Actual	2016-17 Target/Est.
Service area: National Parks				
Service standards				
<i>Effectiveness measures</i>				
Percentage of the Protection and Wildfire Mitigation Zones prescribed burning target achieved on Queensland Parks and Wildlife Service (QPWS) managed estate to protect life and property	1	90%	90%	90%
Area of the QPWS managed estate with fuel loads reduced by planned burning, to reduce fire risk to life and property and protect biodiversity	2	New measure	New measure	630,000 ha
Number of overnight camper stays hosted on national parks and forests	3	New measure	New measure	1.3 million
<i>Efficiency measures</i>				
Delivery of park management infrastructure projects on QPWS managed estate, as measured by the capital works activity index	4	80-100	90	80-100
Delivery of visitor and tourism facility infrastructure projects on QPWS managed estate, as measured by the capital works activity index	4	80-100	90	80-100

Notes:

1. This service standard focuses on protecting key community interests, i.e. specifically identified critical areas close to residences and other urban zones. Each year, 20 per cent of the QPWS Estate Protection and Wildfire Mitigation Zones are scheduled for hazard reduction prescribed burning.
2. This service standard reflects the 2009 Victorian Bushfires Royal Commission recommendation that a five per cent target for prescribed burning of the State should be established. This measure replaces the previous service standard (which indirectly reported on hectares burned as the proportion of the five per cent target achieved). For simplicity, this new measure will report directly on hectares with reduced fuel loads due to QPWS management intervention (planned burning), and will better reflect the increasing area being managed for fire over time (associated with increases in the area of protected estate). The 2016-17 Target/Estimate is 630,000 hectares, reflecting approximately five per cent of the QPWS managed estate as at 31 December 2015. The QPWS planned burning program is subject to suitable weather conditions prevailing to ensure safe and effective burns are conducted, therefore achieving the target is affected by seasonal conditions such as extended drought. QPWS is reviewing reports and recommendations from investigations and inquests into significant bushfire events in Victoria and New South Wales with regard to minimum effective planned burning operations and performance measures to deliver an appropriate level of mitigation of wildfire risk.
3. This service standard measures how effectively QPWS achieves the service area objective of facilitating access to ecotourism, recreation and heritage experiences in national parks and forests. The measure calculates the number of overnight camper stays hosted on QPWS-managed national parks and forests. QPWS hosts approximately 1.3 million overnight stays per year. While camping statistics are influenced by a range of factors including the tourism economy and extreme weather events, QPWS programs aimed at supporting sustainable ecotourism and recreation use and improved visitor experiences are expected to maintain or increase overnight camper stays.
4. The capital works activity index is calculated by averaging the percentage of capital works projects completed and the percentage of capital works budget expended. The target is a numeric range. An index result between 80 and 100 indicates the efficient delivery of the majority of the planned infrastructure projects.

Sport and Recreation

Service area objective

Support and encourage active participation in physical activity.

Service area description

The service area is responsible for a wide range of initiatives including:

- developing and delivering a suite of funding programs to support community sport and active recreation needs
- providing education and training programs that contribute to building the capacity of the sport and recreation sector
- providing resources for parents and teachers aimed at encouraging all Queenslanders, particularly young people, to be more physically active
- managing purpose-built sport and active recreation facilities, including the Queensland Recreation Centres
- developing elite athletes at the Queensland Academy of Sport.

Services

- Community support
- Facilities (including Queensland Recreation Centres)
- Queensland Academy of Sport (QAS)

2016-17 service area highlights

In 2016-17, the service area will deliver key Government commitments and initiatives by:

- supporting grassroots sport and recreation participation through the Get in the Game initiative, with \$48 million allocated across the four key programs:
 - \$5.6 million for Get Started Vouchers to provide up to \$150 to encourage more children and young people to play sport and become involved in recreation activities
 - \$3.6 million for Get Going Clubs to support not-for-profit sport and active recreation organisations in creating and providing access to participation opportunities
 - \$12.8 million for Get Playing Places and Spaces for new or upgraded sport and active recreation facility projects
 - \$26 million for Get Playing Plus for major new or upgraded sport and active recreation places and spaces
- working with industry partners and the community, contributing funding of \$19.4 million to deliver services to increase participation in sport and recreation for all Queenslanders, particularly children and young people, women and girls, Indigenous people and culturally sensitive groups
- investing \$3.5 million to support the planning and delivery of fit-for-purpose sport and recreation infrastructure across our local, regional and remote communities
- investigating options to improve safety in combat sports contests
- supporting Queensland athletes through the QAS in their preparations for the 2016 Olympic and Paralympic Games, and the Gold Coast 2018 Commonwealth Games.

Department of National Parks, Sport and Racing	Notes	2015-16 Target/Est.	2015-16 Est. Actual	2016-17 Target/Est.
Service area: Sport and Recreation				
Service: Community support				
Service standards				
<i>Effectiveness measures</i>				
Participants' overall satisfaction with the department's education and training programs	1	85%	94%	90%
Percentage of young people redeeming a Get Started voucher who have not	2	20%	22%	20%

Department of National Parks, Sport and Racing	Notes	2015-16 Target/Est.	2015-16 Est. Actual	2016-17 Target/Est.
played club sport before				
<i>Efficiency measure</i> Grant monies paid as a percentage of the total grant budget	3	80%	100%	80%
Service: Facilities	4			
Service standards <i>Effectiveness measure</i> Utilisation of Queensland Recreation Centres accommodation facilities	5	New measure	New measure	42%
<i>Efficiency measure</i> Queensland Recreation Centres operational bed cost per night	6	New measure	New measure	<\$45
Service: QAS				
Service standards <i>Effectiveness measure</i> Percentage of athletes selected for national teams supported by the QAS	7	25%	26%	25%
<i>Efficiency measure</i> Co-contribution ratio of partnership investment to Queensland Academy of Sport investment in grants research projects	8	New measure	New measure	1:1

Notes:

1. This service standard measures participants' overall satisfaction with the department's Building Active Communities Workshops and Get Active Queensland Accreditation Program. The 2015-16 Estimated Actual is higher than expected, as satisfaction was not impacted as anticipated by the implementation of new program content released from January 2016. As a result of this performance, the 2016-17 Target/Estimate has been increased from 85 per cent to 90 per cent.
2. This service standard measures the effectiveness of the Get Started Vouchers program. As the program operates on a calendar year basis, the 2016-17 Target/Estimate will relate to the 2016 calendar year. The 2015-16 result relates to Get Started Vouchers rounds 5 and 6, which occurred during the 2015 calendar year. The result exceeded the 2015-16 Target/Estimate due to a higher than anticipated proportion of successful applicants who had not played club sport before.
3. This service standard measures the efficiency of the department's project management in delivering grant funding to organisations as a percentage of the total grant budget. Performance for this service standard is calculated using the total grant funding delivered to clients divided by the total grant budget (within administrative guidelines). This measure captures the grants programs that are delivered as part of the ongoing core suite of Sport and Recreation business and does not include funding for one-off grants, pilot project grants, sponsorships or scholarships. New programs will be added to the portfolio as they are developed. The 2015-16 Estimated Actual is higher than anticipated due to early identification of project cash flow, providing for release of project funds to coincide with project delivery.
4. This service is included in the *Service Delivery Statement* for the first time in 2016-17.
5. This service standard measures the effectiveness of the Queensland Recreation Centres, located at the Sunshine Coast (Currumbundi) and the Gold Coast (Tallebudgera), in achieving maximum utilisation of accommodation facilities. Performance is calculated using the operational bed nights occupied as a percentage of total available operational bed nights. The target takes into consideration, amongst other items, occupancy standards that apply to school and non-school use and reflect acceptable social norms of shared accommodation, such as gender and age mix.
6. This service standard measures the efficiency of the Queensland Recreation Centres in providing accommodation facilities to schools, sport groups and the wider community. Performance is calculated using total recreation centre costs (including employee expenses and supplies and services) less highly variable and non-related costs (such as building maintenance, program and leisure centre staff, and catering), divided by operational bed night occupancy, to provide operational bed cost per night. The target takes into consideration, amongst other items, occupancy standards that apply to school and non-school use and reflect acceptable social norms of shared accommodation, such as gender and age mix.
7. This service standard measures the effectiveness of the QAS in achieving its goal to have Queensland athletes represented in national teams. The previous wording of this service standard was 'Percentage of athletes selected for national teams from the QAS. The minor change to the wording for 2016-17 reflects national framework changes to supporting athletes across each state or territory jurisdiction. The 2015-16 Estimated Actual is slightly higher than anticipated, largely due to higher than expected achievements of athletes from archery and swimming sports being selected for national teams from QAS.
8. This service standard measures how efficiently QAS grant research resources are leveraged to form successful grant research partnerships, to achieve greater research outcomes.

Racing

Service area objective

Administer legislation related to the racing industry and manage programs to support Queensland racing.

Service area description

The service area:

- provides policy advice to Government on racing matters
- administers programs related to the provision of Queensland Government funding to the racing industry.

Following the commencement of the *Racing Integrity Act 2016* on 1 July 2016, the independent Queensland Racing Integrity Commission (QRIC) will be responsible for ensuring the integrity of the Queensland animal racing industry.

The Racing service area excludes QRIC and Racing Queensland, which are separate statutory bodies.

2016-17 service area highlights

In 2016-17, the service area will deliver key Government commitments and initiatives by:

- providing \$6 million (of \$21 million over four years) for the Country Racing Support Program to help support country racing
- administering programs providing funding for critical racing projects.

Department of National Parks, Sport and Racing	Notes	2015-16 Target/Est.	2015-16 Est. Actual	2016-17 Target/Est.
Service area: Racing ¹				

Note:

1. The existing Racing service standards are discontinued within the department as a result of the establishment of QRIC as an independent statutory body from 1 July 2016. An efficiency measure and an effectiveness measure are being developed for this service area and will be included in a future *Service Delivery Statement*.

Discontinued measures

Performance measures included in the 2015-16 *Service Delivery Statements* that have been discontinued or replaced are reported in the following table with estimated actual results.

Department of National Parks, Sport and Racing	Notes	2015-16 Target/Est.	2015-16 Est. Actual	2016-17 Target/Est.
Service area: National Parks				
Percentage of the Queensland Parks and Wildlife Service (QPWS) managed estate prescribed burning target achieved to protect life, property and biodiversity	1	80%	85%	Discontinued measure
Service area: Sport and Recreation				
Ratio of elite athletes direct coaching and specialist services costs to administration support costs	2	23:1	29:1	Discontinued measure
Service area: Racing				
Percentage of <i>Racing Act 2002</i> annual assessment non-compliance issues resolved within required timeframes	3	Discontinued measure
Percentage of drug sample analyses from licensed racing animals completed and reported as negative (nothing to report) within 10 working days as agreed with Racing Queensland	4	95%	99%	Discontinued measure

Notes:

1. This service standard has been discontinued and replaced with a new measure that more directly reflects the achievements and outcomes delivered through prescribed burning on the QPWS managed estate.
2. This service standard measured how efficiently resources were allocated to the QAS frontline service delivery. During 2015, QAS reviewed its business priorities and realigned roles with an enhanced focus on direct elite athlete support. Therefore, QAS no longer has the capacity to attribute costs distinctly across coaching and specialist services as opposed to administration support. The 2015-16 Estimated Actual is higher than expected, largely due to savings in administration expenditure.
3. This service standard is discontinued within the department as a result of the establishment of the Queensland Racing Integrity Commission (QRIC) in response to concerns raised in the Queensland Greyhound Racing Industry Commission of Inquiry report. The Commission of Inquiry and the process to establish the QRIC assessed non-compliance issues, and QRIC will undertake this function going forward.
4. This service standard is discontinued within the department as a result of the establishment of the Queensland Racing Integrity Commission. Performance above the target is the result of efficient management of laboratory testing operations and statutory reporting requirements.

Administered items

Administered activities are those undertaken by departments on behalf of the Government.

The Department of National Parks, Sport and Racing administers funds on behalf of the State, including for Stadiums Queensland to support the maintenance and operation of its nine international standard sporting and entertainment facilities and to the Queensland Racing Integrity Commission (QRIC) for the cost of its operations. As reflected in the administered financial statements, the portion of QRIC funding that is provided by Racing Queensland is returned to the Consolidated Fund through the department's administered accounts before being appropriated to QRIC.

In 2015-16 the Government, through the department, provided Racing Queensland with one-off emergency funding of \$31.7 million to enable Racing Queensland to meet its obligations throughout the year.

In 2016-17 the department will receive the second payment of the Exclusive Wagering Authority fee from UBET. A component of this fee will deliver funds to support racing infrastructure developments through the Racing Infrastructure Fund (RIF). Future payments will be received in accordance with the timelines of the agreement, with the next payment due in 2020-21. Racing Queensland is currently developing a five year commercial strategy that will set out its plans to grow the industry and return it to profitability. This plan will guide expenditure from the RIF.

The Government is providing total funding of \$30 million to develop and build a State netball facility at the Queensland Sports and Athletics Centre, in partnership with Netball Queensland.

The department collects a range of regulatory fees associated with permits for commercial activity in or near parks. These fees are generally levied on members of the community or small business.

Financial statements and variance explanations in relation to administered items appear in the departmental financial statements.

Departmental budget summary

The table below shows the total resources available in 2016-17 from all sources and summarises how resources will be applied by service area and by controlled and administered classifications.

Department of National Parks, Sport and Racing	2015-16 Budget \$'000	2015-16 Est. Actual \$'000	2016-17 Budget \$'000
CONTROLLED			
Income			
Appropriation revenue ¹			
Deferred from previous year/s	72,062	8,526	50,008
Balance of service appropriation	275,319	275,320	293,541
Other revenue	60,197	64,971	55,566
Total income	407,578	348,817	399,115
Expenses			
National Parks	207,062	207,299	225,082
Sport and Recreation	146,403	104,680	145,038
Racing	50,853	31,749	30,469
Total expenses	404,318	343,728	400,589
Operating surplus/deficit	3,260	5,089	(1,474)
Net assets	2,787,216	2,731,447	2,713,421
ADMINISTERED			
Revenue			
Commonwealth revenue
Appropriation revenue	41,754	73,276	67,606
Other administered revenue	187	187	45,987
Total revenue	41,941	73,463	113,593
Expenses			
Transfers to government	187	187	45,987
Administered expenses	41,754	73,276	67,606
Total expenses	41,941	73,463	113,593
Net assets

Note:

1. Appropriation revenue includes State and Commonwealth funding.

Service area sources of revenue¹

Sources of revenue 2016-17 Budget					
Department of National Parks, Sport and Racing	Total cost \$'000	State contribution \$'000	User charges and fees \$'000	C'wealth revenue \$'000	Other revenue \$'000
National Parks	225,082	176,092	26,311	13,480	7,725
Sport and Recreation	145,038	136,988	7,037	..	1,013
Racing	30,469	30,469
Total	400,589	343,549	33,348	13,480	8,738

Note:

1. Explanations of variances are provided in the financial statements.

Budget measures summary

This table shows a summary of budget measures relating to the department since the 2015-16 State Budget. Further details are contained in *Budget Paper 4*.

Department of National Parks, Sport and Racing	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000
Revenue measures					
Administered
Departmental
Expense measures					
Administered	31,664	24,618	25,262	25,705	26,544
Departmental ¹	4,303	9,134	12,158	11,738	11,947
Capital measures					
Administered
Departmental	250	1,092	1,917	3,410	1,878

Note:

- Figures reconcile with *Budget Paper 4*, including the whole-of-government expense measures 'Brisbane CBD government office agency rental impacts' and 'Reprioritisation allocations'.

Departmental capital program

Capital purchases for the department in 2016-17 total \$28.7 million. The 2016-17 capital program directly supports the department's objectives through a significant capital works program in both National Parks and Sport and Recreation. In addition, there is ongoing replacement of plant and equipment and continued development and enhancement of systems to support delivery of the department's frontline services.

The Queensland Parks and Wildlife Service capital works program provides infrastructure critical for the management, enjoyment and protection of Queensland's parks and forests. In 2016-17, capital investments will total \$22.8 million, comprising general expenditure of \$5.8 million on various projects to improve recreation and visitor facilities; \$4.5 million towards management and access facilities; \$2.6 million towards plant and equipment; and \$2.5 million towards system development; as well as targeted expenditure on the following programs: \$2.7 million towards the Cape York Peninsula Joint Management Program; \$2.8 million towards capital works on newly acquired protected area estate; and \$1.9 million on North Stradbroke Island.

Sport and Recreation Services will invest \$5.9 million in 2016-17 on priority capital upgrade projects at its Queensland Recreation Centres, Sports Grounds and Sport Houses throughout the State to enhance service delivery, provide greater participation outcomes and ensure a safe user environment.

Capital budget

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Actual \$'000	2016-17 Budget \$'000
Capital purchases¹				
Total land, buildings and infrastructure	2,3	32,799	29,527	23,170
Total plant and equipment		4,382	4,035	3,067
Total other capital	4	1,405	919	2,500
Total capital purchases		38,586	34,481	28,737

Notes:

- For more detail on the agency's capital acquisitions please refer to *Budget Paper 3*.
- The movement in purchases from the 2015-16 Budget to the 2015-16 Estimated Actual is mainly due to the deferral of expenditure in regards to high priority National Park programs.
- The reduction in purchases from the 2015-16 Estimated Actual to the 2016-17 Budget is mainly due to the Sunshine Coast Recreation Centre redevelopment project in 2015-16 and the completion of externally funded capital programs.
- The increase in purchases from the 2015-16 Estimated Actual to the 2016-17 Budget is mainly due to enhancement of priority software systems in 2016-17.

Staffing¹

Department of National Parks, Sport and Racing	Notes	2015-16 Budget	2015-16 Est. Actual	2016-17 Budget
National Parks	3	1,078	1,078	1,101
Sport and Recreation	4	261	264	265
Racing	5	32	32	3
TOTAL	2,6	1,371	1,374	1,369

Notes:

1. Full-time equivalents (FTEs) as at 30 June.
2. Ministerial and executive support and financial services staff are apportioned to each service area on a support basis.
3. The increase in the 2016-17 Budget is due to additional frontline staff required to manage newly acquired protected area estate and an extension of the Cape York Peninsula Tenure Resolution Program.
4. The increase in the 2015-16 Estimated Actual and 2016-17 Budget is due to additional resources required to support increased utilisation across a number of venues as well as the delivery of an expanded grants program.
5. The decrease in the 2016-17 Budget is due to the transfer of functions from the department to the Queensland Racing Integrity Commission as part of a machinery-of-government change which is to take effect from 1 July 2016.
6. The department also participates in a partnership arrangement, whereby it receives corporate services from the Departments of: Agriculture and Fisheries; Environment and Heritage Protection; and Natural Resources and Mines.

Budgeted financial statements

Analysis of budgeted financial statements

An analysis of the department's financial position, as reflected in the department's financial statements, is provided below.

Departmental income statement

Total expenses are estimated to be \$400.6 million in 2016-17, an increase of \$56.9 million or 16.5 per cent from 2015-16 Estimated Actual expenses.

The expenditure increase in 2016-17 is predominantly due to the deferral of committed expenditure from 2015-16 and new funding for the Cape York Peninsula Tenure Resolution Program and the Country Racing Support Program. Overall, \$48.1 million of the increase relates to grants and subsidies expense.

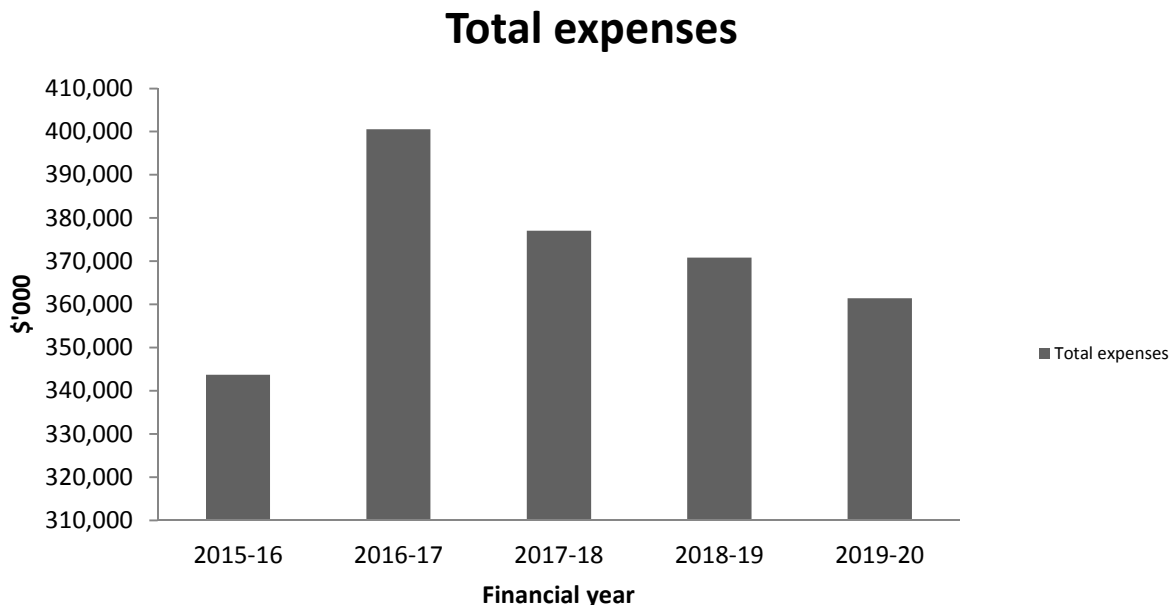
The increase in grants and subsidies is primarily reflected as \$36.8 million in Sport and Recreation grant programs, \$6.1 million in racing infrastructure grants and \$6 million for the Country Racing Support Program.

Grants in relation to the Sport and Recreation service area are estimated to increase in 2016-17 mainly due to the deferral of 2015-16 expenditure across a number of programs, which is associated with movements in milestone achievements and payments outside of the department's control.

The estimated surplus in 2015-16 of \$5.1 million is due primarily to a \$4 million environmental offset contribution from the Department of Transport and Main Roads. In 2016-17 an overall budget deficit of \$1.5 million has arisen due to expenditure being incurred within a number of externally funded programs where contributions were received in prior years.

The reduction in expenditure estimates from 2017-18 onwards, reflects the impact of deferred grant expenditure into 2016-17 and the expected timing of racing infrastructure grants.

Chart: Total departmental expenses across the Forward Estimates period



Departmental balance sheet

The department's budgeted major asset balances in 2016-17 are predominantly comprised of heritage and cultural land held as national parks (\$1.28 billion), infrastructure (\$769 million), land (\$384 million), buildings (\$201 million) and property, plant and equipment including intangibles (\$36.6 million).

A decrease in property, plant and equipment in the 2015-16 Estimated Actual reflects a net revaluation decrement of \$48.9 million at the end of the 2014-15 financial year associated with land and infrastructure assets on National Parks, and \$12.5 million capital provided below fair value in June 2015 relating to transfers of land to external parties.

The decrease in the value of the department's non-current assets in 2016-17 reflects the impact of depreciation for the period on the department's existing asset values, partially offset by new acquisitions and upgrades.

The department's main liabilities at year end relate to payables of a general operating nature as well as funding held as unearned revenue under the Curtis Island Environmental Management Precinct agreement.

Total equity incorporates an accumulated deficit component primarily due to prior year revaluation decrements associated with land and infrastructure assets on National Parks and Sport and Recreation facilities. Under accounting standards the department is required to periodically review its assets, including land and infrastructure.

Controlled income statement

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
INCOME				
Appropriation revenue	1,13	347,381	283,846	343,549
Taxes	
User charges and fees	2,7	29,560	34,168	33,348
Royalties and land rents		1,251	1,251	1,180
Grants and other contributions	8,14	18,491	17,878	15,994
Interest		520	582	480
Other revenue	9,15	10,375	11,092	4,564
Gains on sale/revaluation of assets	
Total income		407,578	348,817	399,115
EXPENSES				
Employee expenses	3	117,317	121,021	118,640
Supplies and services	4,10,16	95,225	92,245	103,724
Grants and subsidies	5,11,17	127,344	66,973	115,045
Depreciation and amortisation		60,586	60,395	59,694
Finance/borrowing costs	6,12	56	4	..
Other expenses		3,782	3,082	3,486
Losses on sale/revaluation of assets		8	8	..
Total expenses		404,318	343,728	400,589
OPERATING SURPLUS/(DEFICIT)		3,260	5,089	(1,474)

Controlled balance sheet

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
CURRENT ASSETS				
Cash assets	18,26	57,796	63,117	59,951
Receivables		6,250	6,272	6,272
Other financial assets	
Inventories	
Other		1,762	1,607	1,607
Non-financial assets held for sale	
Total current assets		65,808	70,996	67,830
NON-CURRENT ASSETS				
Receivables	
Other financial assets	
Property, plant and equipment	19,22,27	2,764,550	2,703,613	2,685,769
Intangibles	20,23,28	3,501	2,315	4,780
Other	
Total non-current assets		2,768,051	2,705,928	2,690,549
TOTAL ASSETS		2,833,859	2,776,924	2,758,379
CURRENT LIABILITIES				
Payables		22,521	21,662	21,662
Accrued employee benefits		3,309	3,988	3,988
Interest bearing liabilities and derivatives	24,29	46	46	..
Provisions	
Other		20,767	19,781	19,308
Total current liabilities		46,643	45,477	44,958
NON-CURRENT LIABILITIES				
Payables	
Accrued employee benefits	
Interest bearing liabilities and derivatives	
Provisions	
Other	
Total non-current liabilities	
TOTAL LIABILITIES		46,643	45,477	44,958
NET ASSETS/(LIABILITIES)		2,787,216	2,731,447	2,713,421
EQUITY				
TOTAL EQUITY	21,25	2,787,216	2,731,447	2,713,421

Controlled cash flow statement

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
Appropriation receipts	30,44	347,381	282,033	343,549
User charges and fees	31,38,45	29,710	39,118	33,348
Royalties and land rent receipts		1,251	1,251	1,180
Grants and other contributions	39,46	18,241	17,628	15,484
Interest received		520	582	480
Taxes	
Other	40,47	10,375	11,092	4,564
Outflows:				
Employee costs	32	(117,317)	(121,021)	(118,640)
Supplies and services	33,41,48	(94,175)	(86,995)	(103,724)
Grants and subsidies	34,42,49	(127,344)	(66,973)	(115,045)
Borrowing costs		(56)	(4)	..
Other		(3,746)	(3,046)	(3,449)
Net cash provided by or used in operating activities		64,840	73,665	57,747
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of non-financial assets		118	118	126
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for non-financial assets	35,43,50	(38,586)	(34,481)	(28,737)
Payments for investments	
Loans and advances made	
Net cash provided by or used in investing activities		(38,468)	(34,363)	(28,611)
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings	
Equity injections	36,51	17,114	13,377	16,358
Outflows:				
Borrowing redemptions		(43)	(43)	(46)
Finance lease payments	
Equity withdrawals		(45,235)	(46,699)	(48,614)
Net cash provided by or used in financing activities		(28,164)	(33,365)	(32,302)
Net increase/(decrease) in cash held		(1,792)	5,937	(3,166)
Cash at the beginning of financial year		59,588	57,180	63,117
Cash transfers from restructure	
Cash at the end of financial year	37,52	57,796	63,117	59,951

Administered income statement

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
INCOME				
Appropriation revenue	53,55	41,754	73,276	67,606
Taxes	
User charges and fees		187	187	241
Royalties and land rents	
Grants and other contributions	56,59	45,746
Interest	
Other revenue	
Gains on sale/revaluation of assets	
Total income		41,941	73,463	113,593
EXPENSES				
Employee expenses	
Supplies and services	
Grants and subsidies	54,57	41,754	73,276	67,606
Depreciation and amortisation	
Finance/borrowing costs	
Other expenses	
Losses on sale/revaluation of assets	
Transfers of Administered Revenue to Government	58,60	187	187	45,987
Total expenses		41,941	73,463	113,593
OPERATING SURPLUS/(DEFICIT)	

Administered balance sheet

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
CURRENT ASSETS				
Cash assets		12	12	12
Receivables		8	5	5
Other financial assets	
Inventories	
Other	
Non-financial assets held for sale	
Total current assets		20	17	17
NON-CURRENT ASSETS				
Receivables		..	3	3
Other financial assets	
Property, plant and equipment	
Intangibles	
Other	
Total non-current assets		..	3	3
TOTAL ASSETS		20	20	20
CURRENT LIABILITIES				
Payables		5
Transfers to Government payable		15	20	20
Accrued employee benefits	
Interest bearing liabilities and derivatives	
Provisions	
Other	
Total current liabilities		20	20	20
NON-CURRENT LIABILITIES				
Payables	
Accrued employee benefits	
Interest bearing liabilities and derivatives	
Provisions	
Other	
Total non-current liabilities	
TOTAL LIABILITIES		20	20	20
NET ASSETS/(LIABILITIES)	
EQUITY				
TOTAL EQUITY	

Administered cash flow statement

Department of National Parks, Sport and Racing	Notes	2015-16 Budget \$'000	2015-16 Est. Act. \$'000	2016-17 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Inflows:				
Appropriation receipts	61,63	41,754	73,276	67,606
User charges and fees		187	184	241
Royalties and land rent receipts	
Grants and other contributions	64,67	45,746
Interest received	
Taxes	
Other	
Outflows:				
Employee costs	
Supplies and services	
Grants and subsidies	62,65	(41,754)	(73,276)	(67,606)
Borrowing costs	
Other		..	3	..
Transfers to Government	66,68	(187)	(187)	(45,987)
Net cash provided by or used in operating activities	
CASH FLOWS FROM INVESTING ACTIVITIES				
Inflows:				
Sales of non-financial assets	
Investments redeemed	
Loans and advances redeemed	
Outflows:				
Payments for non-financial assets	
Payments for investments	
Loans and advances made	
Net cash provided by or used in investing activities	
CASH FLOWS FROM FINANCING ACTIVITIES				
Inflows:				
Borrowings	
Equity injections	
Outflows:				
Borrowing redemptions	
Finance lease payments	
Equity withdrawals	
Net cash provided by or used in financing activities	
Net increase/(decrease) in cash held	
Cash at the beginning of financial year		12	12	12
Cash transfers from restructure	
Cash at the end of financial year		12	12	12

Explanation of variances in the financial statements

Income statement

Major variations between 2015-16 Budget and 2015-16 Estimated Actual include:

1. The decrease in appropriation revenue primarily reflects the carryover of funding for racing infrastructure grants and various Sport and Recreation grant programs to future years.
2. The increase in user charges and fees reflects \$4 million compensation from Department of Transport and Main Roads to deliver land management of parcels, that it secured, as an environmental offset in order to construct the Townsville Ring Road.
3. The increase in employee expenses is principally due to enterprise bargaining outcomes and temporary additional staff employed as part of the project to establish the Queensland Racing Integrity Commission.
4. The decrease in supplies and services is mainly due to delays in expenditure associated with the Cape York Peninsula Joint Management program and the Parks and Forest Management program.
5. The decrease in grants and subsidies largely relates to the timing of expenditure with respect to racing infrastructure grants and various Sports and Recreation grant programs.
6. The decrease in finance and borrowing costs is due to no new loans eventuating for racing scientific equipment at the Racing Science Centre.

Major variations between 2015-16 Budget and 2016-17 Budget include:

7. The increase in user charges and fees relates to indexation of the department's fees and charges and forecast growth in camping and vehicle permit bookings.
8. The decrease in grants and contributions relates to one-off disaster recovery funding received in 2015-16 for Tropical Cyclone Marcia and Tropical Cyclone Oswald restoration work.
9. The decrease in other revenue is due to the machinery-of-government transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.
10. The increase in supplies and services is mainly due to the carryover of expenditure associated with the Cape York Peninsula Joint Management program and the Parks and Forest Management program from 2015-16 to 2016-17 and costs associated with the Cape York Peninsula Tenure Resolution program and the Parks and Forest Management program.
11. The decrease in grants and subsidies is largely due to the timing of racing infrastructure grants.
12. The decrease in finance and borrowing costs is due to the transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.

Major variations between 2015-16 Estimated Actual and the 2016-17 Budget include:

13. The increase in appropriation revenue largely reflects the carryover of funding for racing infrastructure grants and various Sport and Recreation grants programs from 2015-16 to 2016-17. The increase also reflects additional funding for the Country Racing Support Program and increased funding for the Cape York Peninsula Tenure Resolution program and the Queensland Parks and Forest Management program.
14. The decrease in grants and contributions relates to one-off disaster recovery funding received in 2015-16 for Tropical Cyclone Marcia and Tropical Cyclone Oswald restoration work.
15. The decrease in other revenue is due to the machinery-of-government transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.
16. The increase in supplies and services is mainly due to the carryover of expenditure associated with the Cape York Peninsula Joint Management program and the Parks and Forest Management program from 2015-16 to 2016-17 and costs associated with the Cape York Peninsula Tenure Resolution program and the Parks and Forest Management program.
17. The increase in grants and subsidies largely relates to the carryover of various Sport and Recreation and racing infrastructure grant programs from 2015-16 to 2016-17 and additional funding for the Country Racing Support program.

Balance sheet

Major variations between 2015-16 Budget and 2015-16 Estimated Actual include:

18. The increase in cash assets is primarily due to the receipt of \$4 million environmental offset compensation from Department of Transport and Main Roads for the Townsville Ring Road and the receipt of a number of operating receivables that existed at 30 June 2015.
19. The decrease in property, plant and equipment reflects a net revaluation decrement of \$48.9 million at the end of the 2014-15 financial year and \$12.5 million relating to transfers of land to Indigenous organisations.
20. The decrease in intangibles is due to the rescheduling of enhancement work on software systems.
21. The decrease in equity is predominantly due to an asset revaluation decrement of \$48.9 million applied at 30 June 2015 and the \$12.5 million transfer of land to Indigenous organisations, partially offset by the Townsville Ring Road compensation.

Major variations between 2015-16 Budget and 2016-17 Budget include:

22. The decrease in the value of the department's non-current assets reflects the impact of depreciation for the period on the department's existing asset values, partially offset by new acquisitions and upgrades.
23. The increase in intangibles is due to the rescheduling of enhancement work on software systems.
24. The decrease in interest bearing liabilities and derivatives is due to the transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.
25. The decrease in the value of the department's equity reflects the impact of depreciation for the period on the department's existing asset values, partially offset by new acquisitions and upgrades.

Major variations between 2015-16 Estimated Actual and the 2016-17 Budget include:

26. The decrease in cash assets is due to expenditure in a number of externally funded programs being incurred in 2016-17 where the matching revenue contribution was received in prior years.
27. The decrease in property, plant and equipment reflects the difference between depreciation for the period compared with forecast purchases and acquisitions.
28. The increase in intangibles reflects planned systems enhancements in 2016-17.
29. The decrease in interest bearing liabilities and derivatives to the machinery-of-government transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.

Cash flow statement

Major variations between 2015-16 Budget and 2015-16 Estimated Actual include:

30. The decrease in appropriation receipts primarily reflects the carryover of funding for racing infrastructure grants and various Sport and Recreation grant programs to future years.
31. The increase in user charges and fees reflects \$4 million compensation from Department of Transport and Main Roads to deliver land management of parcels, that it secured, as an environmental offset in order to construct the Townsville Ring Road and the receipt of a number of operating receivables that existed at 30 June 2015.
32. The increase in employee costs is principally due to enterprise bargaining outcomes and temporary additional staff employed as part of the project to establish the Queensland Racing Integrity Commission.
33. The decrease in supplies and services is mainly due to delays in expenditure associated with the Cape York Peninsula Joint Management program and the Parks and Forest Management program.
34. The decrease in grants and subsidies largely relates to the timing of racing infrastructure grants and various Sport and Recreation grant programs.
35. The decrease in payments for non-financial assets is mainly due to the deferral of capital works expenditure from 2015-16 into 2016-17 for the completion of projects already commenced.
36. The decrease in appropriated equity injections is mainly due to the deferral of capital funding from 2015-16 into 2016-17 for the completion of projects already commenced.
37. The increase in cash at the end of financial year is primarily due to the receipt of \$4 million compensation from Department of Transport and Main Roads for the Townsville Ring Road and the receipt of a number of operating receivables that existed at 30 June 2015.

Major variations between 2015-16 Budget and 2016-17 Budget include:

38. The increase in user charges and fees relates to indexation of the department's fees and charges and forecast growth in camping and vehicle permit bookings.
39. The decrease in grants and contributions relates to the one-off disaster recovery funding received in 2015-16 for Tropical Cyclone Marcia and Tropical Cyclone Oswald restoration work.
40. The decrease in other inflows is due to the machinery-of-government transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.
41. The increase in supplies and services is mainly due to the carryover of expenditure associated with the Cape York Peninsula Joint Management program and the Parks and Forest Management program from 2015-16 to 2016-17 and costs associated with the Cape York Peninsula Tenure Resolution program and the Parks and Forest Management program and movements in the accounts payable balances.
42. The decrease in grants and subsidies is largely due to the timing of racing infrastructure grants.
43. The decrease in payments for non-financial assets is mainly due to one-off capital works program costs in 2015-16 relating to externally funded capital projects and the Sunshine Coast Recreation Centre redevelopment project.

Major variations between 2015-16 Estimated Actual and the 2016-17 Budget include:

44. The increase in appropriation receipts largely reflects the carryover of funding for racing infrastructure grants and various Sport and Recreation grants programs from 2015-16 to 2016-17. The increase also reflects additional funding for the Country Racing Support Program and increased funding for the Cape York Peninsula Tenure Resolution program and the Queensland Parks and Forest Management program.
45. The decrease in user charges and fees receipts is due to the higher than forecast 30 June 2015 accounts receivable balance and therefore higher cash receipts in 2015-16.
46. The decrease in grants and contributions relates to one-off disaster recovery funding received in 2015-16 for Tropical Cyclone Marcia and Tropical Cyclone Oswald restoration work.
47. The decrease in other inflows is due to the machinery-of-government transfer of the Racing Science Centre to the Queensland Racing Integrity Commission.
48. The increase in supplies and services is mainly due to costs associated with the Cape York Peninsula Tenure Resolution program and the Parks and Forest Management program and movements in the accounts payable balances.
49. The increase in grants and subsidies largely relates to the carryover of various Sport and Recreation grant programs and Racing infrastructure grant programs from 2015-16 to 2016-17 and additional funding for the Country Racing Support program.
50. The decrease in payments for non-financial assets is mainly due to the one-off capital works program costs in 2015-16 relating to externally funded capital projects and the Sunshine Coast Recreation Centre redevelopment project.
51. The increase in appropriated equity injections is mainly due to the delay in some capital projects, primarily in the Parks and Forest Management program.
52. The decrease in cash at the end of financial year is due to timing of expenditure in a number of externally funded programs where the revenue contribution was received in prior years.

Administered income statement

Major variations between 2015-16 Budget and 2015-16 Estimated Actual include:

53. The increase in appropriation revenue reflects emergency funding provided through the department to Racing Queensland to subsidise the estimated operating deficit of the entity.
54. The increase in grants and subsidies reflects the funding provided in 2015-16 to Racing Queensland to subsidise the estimated operating deficit of the entity.

Major variations between 2015-16 Budget and 2016-17 Budget include:

55. The increase in appropriation revenue reflects new funding to be transferred to the Queensland Racing Integrity Commission.

56. The increase in grants and other contributions primarily reflects the scheduled receipt of the second instalment of the Exclusive Wagering Authority fee from UBET and the reimbursement to Government, through the department, of funding from Racing Queensland equivalent to the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.
57. The increase in grants and subsidies reflects the on-passing of funding to the Queensland Racing Integrity Commission.
58. The increase in transfers of Administered Revenue to Government reflects scheduled receipt of the second payment of the Exclusive Wagering Authority fee and the reimbursement to Government of funding received from Racing Queensland for the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.

Major variations between 2015-16 Estimated Actual and the 2016-17 Budget include:

59. The increase in grants and other contributions primarily reflects the scheduled receipt of the second instalment of the Exclusive Wagering Authority fee from UBET and the reimbursement to Government, through the department, of funding from Racing Queensland equivalent to the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.
60. The increase in transfers of Administered Revenue to Government reflects the scheduled receipt of the second payment of the Exclusive Wagering Authority fee and the reimbursement to Government of funding received from Racing Queensland for the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.

Administered cash flow statement

Major variations between 2015-16 Budget and 2015-16 Estimated Actual include:

61. The increase in appropriation receipts reflects emergency funding provided through the department to Racing Queensland to subsidise the estimated operating deficit of the entity.
62. The increase in grants and subsidies relates to the funding provided to Racing Queensland to subsidise the estimated operating deficit of the entity.

Major variations between 2015-16 Budget and 2016-17 Budget include:

63. The increase in appropriation receipts reflects new funding to be transferred to the Queensland Racing Integrity Commission.
64. The increase in grants and other contributions primarily reflects the scheduled receipt of the second instalment of the Exclusive Wagering Authority fee from UBET and the reimbursement to Government, through the department, of funding from Racing Queensland equivalent to the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.
65. The increase in grants and subsidies reflects the on-passing of funding to the Queensland Racing Integrity Commission.
66. The increase in transfers of Administered Revenue to Government reflects scheduled receipt of the second payment of the Exclusive Wagering Authority fee and the reimbursement to Government of funding received from Racing Queensland for the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.

Major variations between 2015-16 Estimated Actual and the 2016-17 Budget include:

67. The increase in grants and other contributions primarily reflects the scheduled receipt of the second instalment of the Exclusive Wagering Authority fee from UBET and the reimbursement to Government, through the department, of funding from Racing Queensland equivalent to the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.
68. The increase in transfers of Administered Revenue to Government reflects scheduled receipt of the second payment of the Exclusive Wagering Authority fee and the reimbursement to Government of funding received from Racing Queensland for the costs of the integrity function transferring from Racing Queensland to the Queensland Racing Integrity Commission.

Statutory body

Queensland Racing Integrity Commission

Overview

The Queensland Racing Integrity Commission (QRIC), which will operate from 1 July 2016, is a statutory body created by the *Racing Integrity Act 2016* to ensure the integrity of the Queensland animal racing industry. The functions of QRIC include: licensing animals and participants for a code of racing; overseeing the integrity of race meetings; investigating complaints about racing; gathering and analysing intelligence about activities which threaten integrity and welfare standards; safeguarding the welfare of animals involved in racing; enhancing the safety of participants and the public; promoting compliance and integrity through education; regularly reviewing and assessing compliance and integrity across the industry; and working collaboratively with other investigating and prosecuting entities.

QRIC contributes to the Queensland Government's objectives for the community of promoting integrity and accountability and building safe, caring and connected communities, by:

- helping to achieve a racing industry where animals compete to the best of their natural ability, free from race-fixing, animal doping, betting manipulation, and the influence of crime and corruption
- safeguarding the welfare of animals involved in racing
- enhancing public confidence in the animal racing industry
- collaborating with industry to achieve high levels of integrity compliance through education, auditing and impartial enforcement
- successfully identifying, investigating and prosecuting people committing offences
- encouraging people with useful information to contact the commission.

Service summary

During 2016-17, QRIC plans to:

- develop standards for each code of racing
- ensure the suitability of those involved in racing including bookmakers, breeders, owners, trainers and jockeys
- oversee the conduct of race meetings, and ensure the rules of racing and other regulatory policies and procedures are adhered to
- manage testing for prohibited substances, including developing or adopting procedures for analysis
- monitor, investigate and enforce action on animal welfare breaches and breaches of the rules of racing
- continuously improve integrity-related knowledge and skills of industry participants
- strengthen partnerships and intelligence sharing with key national and state law enforcement bodies, international and national integrity bodies and government agencies
- strengthen partnerships with stakeholders and the racing industry
- strengthen professional capability, skills, knowledge and experience.

QRIC will develop services and service standards for inclusion in the 2017-18 *Service Delivery Statement*.

Glossary of terms

Accrual accounting	Recognition of economic events and other financial transactions involving revenue, expenses, assets, liabilities and equity as they occur and reporting in financial statements in the period to which they relate, rather than when a flow of cash occurs.
Administered items	Assets, liabilities, revenues and expenses an entity administers, without discretion, on behalf of the Government.
Agency/entity	Used generically to refer to the various organisational units within Government that deliver services or otherwise service Government objectives. The term can include departments, commercialised business units, statutory bodies or other organisations established by Executive decision.
Appropriation	Funds issued by the Treasurer, under Parliamentary authority, to agencies during a financial year for: <ul style="list-style-type: none"> • delivery of agreed services • administered items • adjustment of the Government's equity in agencies, including acquiring of capital.
Balance sheet	A financial statement that reports the assets, liabilities and equity of an entity as at a particular date.
Capital	A term used to refer to an entity's stock of assets and the capital grants it makes to other agencies. Assets include property, plant and equipment, intangible items and inventories that an entity owns/controls and uses in the delivery of services.
Cash Flow Statement	A financial statement reporting the cash inflows and outflows for an entity's operating, investing and financing activities in a particular period.
Controlled Items	Assets, liabilities, revenues and expenses that are controlled by departments. These relate directly to the departmental operational objectives and arise at the discretion and direction of that department.
Depreciation	The periodic allocation of the cost of physical assets, representing the amount of the asset consumed during a specified time.
Equity	Equity is the residual interest in the assets of the entity after deduction of its liabilities. It usually comprises the entity's accumulated surpluses/losses, capital injections and any reserves.
Equity injection	An increase in the investment of the Government in a public sector agency.
Financial statements	Collective description of the Income Statement, the Balance Sheet and the Cash Flow Statement for an entity's controlled and administered activities.

Income statement	A financial statement highlighting the accounting surplus or deficit of an entity. It provides an indication of whether the entity has sufficient revenue to meet expenses in the current year, including non-cash costs such as depreciation.
Outcomes	Whole-of-government outcomes are intended to cover all dimensions of community wellbeing. They express the current needs and future aspirations of communities, within a social, economic and environment context.
Own-source revenue	Revenue that is generated by an agency, generally through the sale of goods and services, but it may also include some Commonwealth funding.
Priorities	Key policy areas that will be the focus of Government activity.
Services	The actions or activities (including policy development) of an agency which contribute to the achievement of the agency's objectives.
Service area	Related services grouped into a high level service area for communicating the broad types of services delivered by an agency.
Service standard	Define a level of performance that is expected to be achieved appropriate for the service area or service. Service standards are measures of efficiency or effectiveness.

For a more detailed Glossary of Terms, please refer to the Reader's Guide available on the Budget website at www.budget.qld.gov.au

